ADUR & WORTHING
COUNCILS

Joint Strategic Committee
1 December 2020
Agenda Item 10

Key Decision [~~Yes~~/No]

Ward(s) Affected: All

Investing in our Places - Capital Programme 2021/22 to 2023/24

Report by the Director for Digital, Sustainability and Resources

Executive Summary

This report outlines both the strategic investments being made by Adur & Worthing Councils, and the vital regular investment toward the upkeep and improvement of our public assets.

Aligned to the Platforms for Our Places strategy, the capital programme is supporting the delivery of a number of key strategic schemes including the Worthing Integrated Care Centre and the Colonnade House digital and creative hub. Investment in gigabit has unlocked a £25m commercial build, now reaching 17,500 homes (with a target of 60,000). Our public realm is receiving significant investment and key multi storey car parks are scheduled for major refurbishments. All these projects provide significant support to our local economy as we build back from the pandemic.

In housing, the new homes programme is delivering strongly, and new temporary accommodation units are bringing costs down, creating a significant positive impact on the Councils' revenue budget.

Our investment is also supporting our parks, open spaces and natural environment, with major schemes such as Highdown, Brooklands, New Salts Farm, prairie and wildflower planting schemes, and improvements to our playgrounds. Investment in carbon reduction and solar initiatives is helping the Councils fulfill its commitments to tackling climate change.

During the pandemic, we have seen our way of working fundamentally transformed, with many staff working from home, and our digital platform giving us the ability to be extremely agile and deliver crucial digital services to support residents and businesses. Investing in the "digital estate" remains a critical ingredient for success, with several major projects due next year, and a new public website about to launch.

1. Purpose

1.1 Every year the Councils approve a two year capital programme on a rolling basis. This time last year the Councils approved a two-year programme for 2020/21 to 2021/22, members are now asked to approve the new schemes for 2022/23 to create the next two year programme along with a further indicative year. This report recommends:

- changes to the currently approved 2021/22 Capital Investment Programme for Adur District Council, Worthing Borough Council and the Joint Strategic Committee;
- the schemes for inclusion in the overall Capital Investment Programmes for 2022/23; and
- an indicative list of schemes for 2023/24 which will be confirmed next year.

1.2 The report also informs the Joint Strategic Committee of the resources available for future capital investment, and updates Members about the financing of the proposed programmes.

1.3 The following appendices have been attached to the report:

(i) **Appendix 1** The approved joint prioritisation system;

(ii) **Appendix 2 Adur District Council** The proposed new schemes to be included for 2022/23 General Fund Capital Investment Programme which is recommended for approval;

(iii) **Appendix 3 Worthing Borough Council** The proposed new schemes to be included for 2021/22 and 2022/23 General Fund Capital Investment Programme which is recommended for approval;

(iv) **Appendix 4** The proposed programme of new Adur District Council and Worthing Borough Council partnership schemes, which is recommended for approval;

(v) **Appendix 5** The overall capital programme for Adur District Council for 2021/22 - 2023/24 including the Adur Homes Investment programme.

(vi) **Appendix 6** The overall capital programme for Worthing Borough Council for 2021/22 - 2023/24

(vii) **Appendix 7** Amendments and additions to the Adur District Council Reserve List.

(vii) **Appendix 8** Amendments and additions to the Worthing Borough Council Reserve List.

2. Recommendations

2.1 The Joint Strategic Committee is recommended to:

(a) Consider the General Fund Capital Investment Programmes for 2022/23 and 2023/24 and confirm the schemes to be included as detailed in Appendix 2, 3 and 4;

(b) Approve the changes to the General Fund Capital Investment Programme for 2021/22 as detailed in Appendix 2 and 3;

(d) Recommend the full programme detailed at Appendices 5 and 6 for approval by the respective Councils on the 17th December 2020 (Adur) and 15th December 2020 (Worthing).

(d) Note the amendments and additions to the reserve lists as detailed in Appendices 7 and 8;

3. Context

3.1 The development of the capital programme is guided by the Capital Strategy which outlines the level of resources available and sets the framework for the approval and delivery of the programme. The Adur and Worthing Capital Strategy 2021 - 24 was updated and agreed by the Joint Strategic Committee (JSC) on 7th July 2020. The financial impact of the proposed Capital Investment Programme was set out in the outline 5 year forecast included in the “Impact of Covid 19 on the Council’s finances - Update on current financial performance and developing a revenue budget for 2021/22” report which was agreed by JSC at the same meeting.

3.2 The Capital and Budget Strategies set out the following:

(a) A maximum level of funding available per year for the next 5 years to fund new General Fund schemes:

Adur District Council:	£1.5m (plus £5.6m in 2021/22 and 2022/23 for the Housing Investment Programme - excluding new developments which are considered separately on a self funded basis)
Worthing Borough Council:	£2.5m

(b) The Budget Strategy highlighted concerns about affordability in the medium term. Members of both Councils were made aware that the number, age and condition of both Councils' assets continue to be a cause for concern. The funding of the programmes is to be comprised of prudential borrowing, capital grants, revenue/reserve funding and capital receipts.

(c) Additional capital expenditure will only be agreed where additional funding from capital grants, contributions, earmarked receipts, approved additional prudential borrowing or use of reserves has been secured.

3.3 The Capital Strategy agreed in July 2020 confirmed the approach to setting the capital investment programme. The programme is set on a two year basis to enable better programming of schemes and to ensure cost effective procurement is undertaken. The strategy confirmed the following resource allocations:

- £1,287,000 set aside for partnership schemes principally to fund the planned vehicle replacements.
- £100,000 for essential IT replacement .
- £225,000 to be set aside for essential capital maintenance schemes.
- £125,000 set aside for the delivery of the digital strategy.The Strategic Property Investment Fund to remain at £50m for each Council per year to support the delivery of the Budget Strategy capped at an overall investment amount of £150m per Council

3.4 As the July 2020 Capital Strategy explained, the top slicing of the capital programmes in each year to ensure funding for key strategic issues such as ICT and the other partnership programmes will mean that, of the overall resources available in 2021/22, only the following resources will remain for other schemes:

- **Adur District Council**: £804,000
- **Worthing Borough Council:** £1,459,000

4. Supporting the delivery of the Councils' priorities

4.1 Included within the proposed programmes for 2021/22 - 2023/24 are a number of programmes of work which will deliver the Councils priorities as set out in 'Platforms: Going Further'. The paragraphs below highlight those schemes which are of significant importance in delivering the Councils' priorities over the next three years.

4.2 Platform 1: **Prosperous Places**

- Gigabit - Extension to the Ultrafast Fibre Network Planned extension to the ultrafast Fibre Network which will include the roll out of free Citizen WiFi in the town centres. The Project budget is £3.7m, funded by grant and business rate pool funding of £1.93m, £0.3m CIL, and £1.5m from Council borrowing.

  Progress update: CityFibre have made good progress with their rollout of fibre to the home (FTTH), with 17,500 homes passed in Worthing as of October 2020. Cityfibre recently confirmed that three residential/business Internet Service Providers will launch in the next 2-3 months, offering ultrafast deals to customers.

  The project team has been working with Cityfibre to identify land to the east of the river Adur for a second fibre exchange, which could serve Shoreham and further east with FTTH, potentially running parallel with the Worthing FTTH rollout. Adur Council land has been identified and an arrangement is close to being finalised.

  CityFibre is expected to deliver fibre to 4-6 of Adur and Worthing Councils' additional sites in 2020 with a further 24 scheduled for 2021. CityFibre is forming a plan for the first part of 2021 to focus fibre delivery on the

Councils' sites in Worthing town centre to ensure the infrastructure is in place to support the delivery of Citizen Wi-Fi services.

The Councils' network partner and Internet Service Provider (ISP), MLL Telecom, is in the process of building and configuring the core equipment in the CityFibre Fibre Exchange to light-up (i.e. bring into service) the Council's fibre sites and provide resilient access to the Internet, which is expected to be ready in April 2021.

The Councils are in the process of procuring the Citizen Wi-Fi service, which mandates coverage in key external spaces in Worthing, Lancing, and Shoreham, and reflects the findings & recommendations of the Citizen Wi-Fi "Design Lab" with focus on delivering social, economic, and environmental value. The identification of the preferred supplier is expected in January 2021.

- Major Projects -

  - Worthing Integrated Care Centre (WICC) (Initial costs - £600,000)
    The scheme has now gained planning approval and a contractor is being procured. A report will be presented to the Joint Strategic Committee in March detailing final costs and seeking release of the construction budget.

  - Colonnade House (Initial costs - £140,000)
    The project design is now being finalised ahead of seeking planning approval before the end of 2020. A full business case will be presented to members in the new year seeking approval for the full budget to deliver this scheme.

  - Car park refurbishment programme (Programme budget of £5,383,000).

    As part of Worthing's economic regeneration programme, there continue to be changes to parking infrastructure in the short to medium term. In relation to council owned car parks these include:

    - Construction of a new car park on the Town Hall site to provide parking to the new Integrated Care Centre and the town centre which forms part of the WICC project.

- The redevelopment of Grafton MSCP (which currently provides 450 spaces) with an indicative time-scale of 3 to 5 years. Additional parking spaces will be provided elsewhere in the Town Centre.

- Retention and refurbishment of Buckingham Road (288 spaces) and High Street (644 spaces) car parks at a cost of £5m.

Included in the proposals for 2021/22 and 2022/23 is a further £350,000 for the replacement of payment equipment and barriers with automatic number plate recognition technology.

However to put this level of investment into some context, all of the main car parks generate significant annual profit which justifies the level of spend currently being incurred:

Net annual income	2021/22 budget
	£'000
Grafton MSCP	479
Buckingham MSCP	231
High Street MSCP	658
Total net income	**1,368**

- Sussex Yacht Club Flood Defences (Project budget £6m)
  The land has been purchased and the yacht club is being relocated. In parallel the new coastal defences are being designed and the contract for works should be let early next year.

- Town Centre public space improvements (Adur £150,000, Worthing £3,147,000)
  The programme supports a series of improvements, with recent work including upgrading Queensway in Lancing. The delivery of a new public realm in Worthing (£3.7m), starting with Portland Road early in the new year, includes a contribution of £697k from Coast to Capital LEP.

4.3 Platform 2: **Thriving People and Communities**

- New Homes programme for Adur Homes (£33m)
  One scheme has been completed with a further 15 homes currently in construction. Contracts have been issued for the delivery of a further 49 homes which are due to start on site by March '21. A programme for the delivery of 9 pipeline schemes has also recently been given approval at JSC.

  The programme for new homes is being developed with an updated development strategy due to be published imminently.

- Adur Homes capital investment programme (Programme budget for 2021/22 - 2023/24 £19,721,000)
  The focus of the programme in the short term is on fire safety and health and safety. The condition survey will inform the priorities for the programme over the next three years.

- Temporary Accommodation programme
  The Councils have embarked on a programme of sourcing or developing fit for purpose accommodation for homelessness clients.

  Worthing Borough Council: In 2020/21, phase 1 of Downview was completed with Phase 2, the construction of 9 purpose built homes currently on site. The Rowlands Road project is also underway to delivery 19 homes with completion expected in July '21

  Adur District Council: The two houses owned by the Council on Albion Street will be refurbished to provide 6 flats.

- Parks improvement programme
  There are several initiatives currently underway to improve the parks and open spaces for residents. There are significant investments planned by the Councils in these important local amenities over the next couple of years.

	2020/21 Approved	2021/22 Approved	2022/23 Proposed	2023/24 Indicative
Adur	£'000	£'000	£'000	£'000
Play area improvements	299	101	50	50
Partnership projects to improve sporting facilities	-	172	-	-
General parks improvements	273	73	34	34
	572	346	84	84

	2020/21 Approved	2021/22 Approved	2022/23 Proposed	2023/24 Indicative
	£'000	£'000	£'000	£'000
Worthing				
Play area improvements	60	252	50	50
Partnership projects to improve sporting facilities		1,170		
Highdown Gardens	952	-	-	-
Brooklands Park				
- Delivery of masterplan	848	1,991	-	-
- Repair of outfall pipe	296			
General parks improvements				
- Replacement tennis courts at Field Place	300	-	-	-
- General improvements	20	65	30	30
	2,154	3,478	80	80

4.4 Platform 3: **Tackling Climate Change and Supporting our Natural Environment**

- Carbon reduction programme (Adur £1,330,000, Worthing £1,611,470)
  Elsewhere on the agenda is a report detailing the proposed programme of investments in solar technology over the next three years. Funding bids of just under £2 million have been submitted to the Public Sector Decarbonisation Scheme which may mitigate some of this spend.
- Tree planting and removal programme to replace those trees affected by Ash dieback (£70,000 per Council)
- Rewilding programme - Purchase of New Salts Farm (Adur £925,000)
- Landscape adaptations (Adur £250,000, Worthing £167,030)
  A series of initiatives designed to help cope with changing climate. Schemes will include rain gardens, wildflower planting, prairie gardens, edible landscapes and wildlife habitat creation.
- Replacement vehicle programme - Replacing the current fleet when at end of life with electric or low carbon alternatives where possible.

4.5 Platform 4: **Good Services and New Solutions**

- Investment in digital services
    - Digital strategy (£1,155,080). This investment is critical to ensure the resilience and improve the quality of our public facing services. It funds licence renewals for key systems including our new Environmental Health and Licencing system and migration of the Revenues and Benefits system to a cloud hosted solution, with fully integrated self service functionality. It also includes development of a new Customer Relationship Management System (CRM) which is being designed around customer needs, ensuring we can support customers more effectively, breaking down organisational silos. The latter is built on our low code platform eliminating long term legacy system costs. This allocation is also used to support the migration of other key systems, to the cloud, including our document management system and planning systems. The allocation for 2023/24 will be assigned to specific projects in the next financial year, informed by progress against our strategy.

    - Hardware and infrastructure replacement programme (£410,290) Our hardware and infrastructure will be modernised to ensure resilience, reduce risks to business continuity and help mitigate against cyber security risks. This funding links in with additional funding sought as part of the WorkspacesAW project which will deliver more robust WiFi in our offices, and better connectivity for remote working as detailed in a separate report on the agenda for this meeting. The hardware budget also covers investment in our future data centre, which will have a significantly reduced footprint, and replacement equipment including laptops, PCs, and monitors used by staff.

    - HR / Payroll system (£175,000). Our existing systems are at the point of needing replacement and the new integrated system will be a cloud, Software as a Service (SaaS) solution.

5. Resourcing the programme:

5.1 There are two influences on the overall size of the capital programmes, namely:

(i) the level of available capital resources to fund the programmes;

(ii) the extent to which the revenue consequences of the programmes in terms of the cost of borrowing, lost investment income and any associated running costs can be accommodated within the revenue budget.

5.2 The financial position for both Councils remains challenging over the next five years, particularly for Worthing Borough Council. The need to invest in existing assets, as well as provide for partnership working and deliver significant projects set out in 'Platforms', means that both Councils will need to sustain relatively modest programmes as outlined in paragraph 3.2 for the foreseeable future. However, the programmes are under pressure. The need to increase the level of investment has to be balanced against the difficult financial position of the Councils.

5.3 There is little change in the method of financing the programmes planned over the next 3 years. In addition, both Councils have approved a 'Strategic Property Investment Fund' which is an invest-to-save provision and specific investments which meet the criteria will be funded through prudential borrowing.

5.4 Both proposed programmes assume a phased use of the available prudential borrowing, capital receipts, reserves and the Major Repairs Reserve for Adur Homes which is generated from the depreciation set aside on an annual basis. These are discussed in more detail below:

5.5 **Usable Capital Receipts derived from the sale of assets**

5.5.1 Usable capital receipts are generated through the sale of Council owned assets. Both Councils are actively looking for opportunities to increase the available receipts. This forms part of our budget strategy as the generation of additional receipts will enable the Councils to reduce down the cost of financing the capital programme particularly those costs associated with the delivery of the major projects set out in Platforms.

i) *<u>Adur District Council</u>*

In the past, the main source of capital receipts for Adur District Council has come from council housing sales which are used to support the HRA Investment Programmes. However the sale of Adur Civic Centre will lead to a substantial capital receipt.

Adur has signed up to the DCLG agreement allowing 100% of Right to Buy (RTB) receipts to be retained to finance new affordable homes within the Adur area. However, the receipt can only provide 30% of the cost of any new build which means that the remaining 70% has to be financed from other sources including borrowing. A condition of being able to retain capital receipts arising from RTB sales was that they must be spent within a 3 year time limit although this has been temporarily suspended in the light of the Covid 19 emergency. Receipts have to be returned after 3 years if we cannot allocate the receipts to any new homes. Properties may be built by Adur Homes or another Registered Provider.

Other Housing Revenue Account property or land sales fall outside the requirements of RTB receipts and may be retained by Adur provided it is spent on affordable housing, regeneration or the paying off of Housing Revenue Account debt.

ii) *Worthing Borough Council*

General receipts are used to fund the capital investment programme. The Council is currently undertaking a review of assets to create a disposal programme which will be presented to members for approval. The Council has recently received £600k associated with the sale of a long-term lease for the airport and expects to receive a capital receipt from the disposal of Fulbeck Avenue.

Worthing Borough Council also has the right to a proportion of the receipts generated from the sales of homes by Worthing Homes. These receipts have been set aside to fund the delivery of affordable housing

5.5.2 Whilst, the revenue implication of using any capital receipts is by no means as much as those incurred by borrowing, this is by no means a 'free' source of funding. The annual revenue costs of using £1m of capital receipts are as follows:-

	Year 1 **£**	**Year 2** **£**
Interest at say 0.25% (current average return on investments)	**1,250**	**2,500**

In the past capital receipts have been a major source of funding for both Councils' capital programmes. Members will be aware that the Councils now have only limited access to capital receipts as:

a) Neither Council owns large tracts of land that can be easily disposed of when capital receipts are needed. Indeed, any such tracts of land may afford the Council with the opportunity to either directly or indirectly improve the supply of affordable housing. There are some disposals which are currently taking place and which could be made available in time, but these are unlikely to meet all the investment needs of either Council in the immediate future;

b) There are very few other options for future disposals of operational assets, owned by either council, without service provision implications;

c) Any benefits that might accrue from the sale of non-operational assets, such as the commercial properties, will be largely negated by the loss of significant rental and lease income. Consequently, the disposal of such assets can only be undertaken when there is a clear business case to justify such an action;

5.5.3 In addition, due to the pressure on the reserves, some of the receipts generated in the period 2016 - 2020 have been set aside to fund the costs associated with delivering the savings necessary to balance the revenue budget. The report on the budget elsewhere on the agenda outlines the proposed use in the forthcoming years.

5.5.4 In light of the budget strategy and the limitations on generating additional capital receipts, the estimated balance of capital receipts to fund the 2022/23 and 2023/24 Capital Investment Programmes will be:

Adur District Council

Adur District Council		Balance at 1st April £'000	* Receipts Generated £'000	Planned Use £'000	Balance at 31st March £'000
2022/23	General	-	11	(11)	-
	Ring-fenced				
	- HRA	817	400	(400)	817
	- General Fund	316	-	(21)	295
	Total	**1,133**	**411**	**(432)**	**1,112**
2023/24	General	-	11	(11)	-
	Ring-fenced				
	- HRA	817	400	(400)	817
	- General Fund	295	-	(5)	290
	Total	**1,112**	**411**	**(416)**	**1,107**

Worthing Borough Council

Worthing Borough Council		Balance at 1st April £'000	Receipts Generated £'000	Planned Use £'000	Balance at 31st March £'000
2022/23	General	-	10	(10)	-
	Ring-fenced	112	102	(114)	100
	Total	**112**	**112**	**(124)**	**100**
2023/24	General	-	10	(10)	-
	Ring-fenced	100	102	(102)	100
	Total	**100**	**112**	**(112)**	**100**

The lack of capital receipts as a source of funding is a problem for both Councils. It is inevitable that both Councils will need to borrow to sustain their respective capital programmes with inevitable higher revenue consequences as a result.

5.6 **Prudential Borrowing**

5.6.1 For the General Fund, the Prudential Code generally gives an unlimited ability to borrow, provided it is 'affordable, sustainable and prudent'. In practical

terms the amount of the borrowing is inhibited by the impact of the associated revenue consequences on the revenue budget and on council tax.

5.6.2 Historically, the position for Adur's Housing Revenue Account was different. Since April 2012, any future borrowing for capital investment in the housing stock, would only be allowable subject to repaying existing debt and creating headroom between actual debt and the borrowing limit of £68.9 million. However, the debt cap on the HRA has been removed and so the limitation on any future borrowing will be the affordability of the revenue consequences of the borrowing for the HRA.

5.6.3 Whilst, the HRA has the option to make a voluntary revenue provision (VRP) for the repayment of debt, at the moment, this option is not being exercised due to the financial position of the HRA. This will be reassessed once the government policy on rent levels of a 1% annual reduction comes to an end in 2020/21 and the HRA addressed the current deficit. The repayment of debt can also be funded from the depreciation which is set aside into the Major Repairs Reserve (see 5.7.1 below).

5.6.4 The annual revenue costs of each additional £1m of Prudential Code borrowing are estimated to be as follows:-

	Year 1 £	**Year 2 £**
Principal repayment based on the annuity method *	0	53,770
Interest at say 3%	15,000	30,000
Total costs	**15,000**	**83,770**

* Both Councils have a policy of repaying any debt over the life of the asset acquired. On average the assets funded will have a life of 15 years which is equivalent to a 7% revenue provision each year.

MRP= Minimum Revenue Provision – the amount of loan that has to be repaid each year, notionally this is the amount set aside to repay debts which have accumulated to finance schemes.

5.7 **Adur Housing Revenue Account - Major Repairs Reserve contribution**

5.7.1 The Council is allowed to set-aside amounts into a Major Repairs Reserve, equivalent to at least the annual depreciation charge for the housing stock made to the Housing Revenue Account. This can be used to fund the repayment of debt or to finance new capital expenditure. The major repairs allowance calculation for 2020/21 is initially estimated at £4.1m which will be used to finance the capital programme.

5.7.2 New capital expenditure on housing will be financed from direct revenue contributions, capital receipts, the Major Repairs Reserve or from Prudential Borrowing. Any new borrowing will require amounts to be set aside from the Major Repairs Reserve for repayment of debt.

5.8 **Revenue Contributions and Reserves**

5.8.1 Worthing Borough Council has a specific capital reserve set aside to fund the capital improvements at the Crematorium. The Crematorium makes an annual contribution to the reserve from the additional income generated by the agreed improvements.

5.8.2 The HRA has a 'New Acquisition and Development' reserve specifically to fund initiatives to increase the supply of affordable housing.

5.9 **Capital Grants and other external funding**

5.9.1 The following capital grants and other contributions are expected and have been taken into account within the overall resources for the 2022/23 capital programmes:

Adur District Council External Funding

	£
Disabled Facilities Grant (Better Care Fund)	375,000

Worthing Borough Council External Funding

	£
Broadwater Parish Council	2,000
Disabled Facilities Grant (Better Care Fund)	750,000

5.9.2 Disabled Facilities grants are mandatory and each Council has to approve all eligible grants. All approvals are for 12 months and works can be undertaken at any time in this period. Any unspent grant can be carried forward to future years to fund outstanding grant commitments at 31st March.

6. Draft Programmes

General Fund Programme

6.1 The 2022/23 and 2023/24 draft General Fund programmes are attached at Appendix 2 and 3 which also includes the proposed changes to the 2021/22 programme. The indicative programmes have been prepared on the basis of the agreed guidelines and the estimated resources. Each scheme has been scored using the priority scoring system devised under the Capital Strategy, producing a balanced programme in accordance with the overall available funding. At this stage, the schemes recommended for inclusion 2023/24 are indicative only and will be reassessed next year.

6.2 The programmes recommended for approval are slightly more that the resources released as follows:

	Adur £	Worthing £
Resources required to fund proposed 2022/23 programme:	1,597,250	2,582,970
Less: Resources approved	1,500,000	2,500,000
Additional resources required	**97,250**	**82,970**
Note: Contingency contained within the overall programme	200,000	300,000

Whilst the recommended programmes potentially require additional resources, the programmes also include contingency allowances for unexpected increases to costs or items. Consequently, additional resources may not be required. Every effort will be made to fund the additional schemes from within existing resources, if this is not possible, then in approving the programme, members will be committing the Councils to the cost of financing the schemes in 2022/23 with the following revenue impacts:

	Adur £	Worthing £
Debt charges:		
2022/23	1,220	1,040
2023/24	7,860	6,700

6.3 Members are asked to consider the proposed programmes. Members can remove schemes if they consider that they should not be supported at this time or add schemes which merit support provided that the overall programme remains affordable. Additional information is provided below on the proposed invest to save schemes and other issues which members should be aware of when considering the overall programme.

6.4 **Invest to save schemes**

The Councils will consider 'invest to save' capital proposals which produce revenue savings that exceed the cost of borrowing by at least 10% over the life of the investment. The following schemes are included in the capital programme. Funding will be released on presentation of a business case to the Executive Member.

(i) *Empty Properties*

Historically, this scheme has been funded from New Homes Bonus. However, this will cease to be paid to the Councils in future and is due to be fundamentally reformed. Consequently, this scheme will be funded in future from the repayment of empty property grants and loans. The effectiveness of the scheme is reviewed annually.

The Councils continue to build on the working relationship with the nominated private sector letting agent that we are currently in partnership with to manage our guaranteed rent scheme. There has been a growing number of empty home owners interested in the schemes and new approaches continue to be sought to promote the funding to Empty Property owners. Increasing the supply of private sector rental properties available at Local Housing Allowance levels remains a key objective.

Close working with our Legal Team to develop and finalise the Enforced Sales Procedure is nearing fruition which will allow us to proceed with the sale of three long term empty properties, we anticipate using this procedure on further properties in the future.

The Councils will continue to focus on achieving the objectives set out in the Empty Property Strategy and working with partners in the charitable sector as well as individual empty property owners to increase the supply of affordable housing as these properties are let at social rents.

The success of this initiative will be monitored.

(ii) *Strategic Property Investment Fund*

Both Councils have committed to investing in Commercial Property to produce a long term sustainable income for the Council. The investment in such property is governed by the Commercial Property Investment Strategy which was approved by the Joint Strategic Committee on the 10th March 2020

To enable this objective to be met, as part of the Capital Strategy, each Council has set aside funding for a Strategic Property Investment Fund. Each investment should generate income which exceeds the potential borrowing costs associated with the purchase or development of the new property

Whilst under the constitution the Head of Major Projects has the delegated authority to purchase property provided that a budget exists; given the nature of these investments, each individual purchase or development is the subject of a business case which is approved by the relevant Leader and Executive Member of Resources.

The amount that can be invested in any given year by each Council is currently capped at £50m with an overall cap in the level of investment at £125m. However there may be instances when property becomes available during the year which meets the investment objectives but which will mean that the cap will be breached in a given year. In these cases, budget from the following year can be bought with the approval of the Executive Member of Resources.

(iii) *Temporary accommodation*

The cost of temporary and emergency accommodation has been escalating. In response to this, the Councils have each created a budget to purchase temporary accommodation for residents who the Council has a duty to house temporarily. Each proposal is assessed for financial and operational viability before a business case is approved by the Executive Member.

(iv) *Energy Efficiency / Carbon Reduction Schemes*

Both Councils currently have provision within the capital programme for energy efficiency / carbon reduction schemes which produce savings to offset any potential borrowing costs.

	2020/21	2021/22	2022/23	2023/24
	£'000	£'000	£'000	£'000
Adur	327,210	325,000	325,000	325,000
Worthing	409,020	400,000	400,000	400,000

A report, elsewhere on the agenda, details the expected programme of work.

6.5 **Schemes currently below programme financial cut-off**

6.5.1 This year there are a few schemes which fall below the proposed cut-off for each of the programmes. These are detailed in appendices 2 and 3.

6.6 **Adur Housing Investment Programme**

6.6.1 The estimated resources available to fund the 2021/22 - 2024/25 HRA Investment Programme are sufficient to fund all the schemes detailed in Appendix 5.

6.6.2 The first priority for the programme is the safety of tenants and the continued maintenance of Council homes to address issues arising from the condition survey.

6.7 **Overall**

The following assumptions have been used in preparing the draft programmes:

(a) Maximise use of external funding where possible.

(b) Continuation of Specific Grant Aided Funding for Mandatory Disabled Facilities Grants.

(c) The proposed Capital Programme and Reserve Lists include a number of the larger planned maintenance schemes. Only schemes which meet the criteria for capital funding are included.

6.8 The following tables are a summary of total resources used to fund the new schemes included in the draft programmes for 2022/23 and 2023/24.

Adur District Council

Programme Year	Revenue Contribu-tions and Reserves £	Major Repairs Reserve £	Capital Grants and Contribu-tions £	Usable Capital Receipts £	Borrowing £	TOTAL £
2022/23						
General Fund	40,920	-	375,000	21,000	1,922,250	**2,359,170**
HRA	-	3,900.000	-	-	1,700,000	**5,600,000**
Total	40,920	3,900,000	375,000	21,000	9,247,010	**7,959,170**
2023/24						
General Fund	40,920	-	375,000	4,000	1,100,000	**1,844,920**
HRA	-	3,900,000	-	-	1,700,000	**5,600,000**
Total	40,920	3,900,000	375,000	4,000	2,800,000	**7,444,920**
Overall total						
General Fund	81,840	-	750,000	25,000	3,347,250	**4,204,090**
HRA	-	7,800,000	-	-	3,400,000	**11,200,000**
TOTAL	**81,840**	**7,800,000**	**750,000**	**25,000**	**6,747,250**	**15,404,090**

6.9 Members will note that the total planned new spending for 2022/23 and 2023/24 is £15,404,090. The table above indicates how this proposed programme will be financed.

Worthing Borough Council

Programme Year	Revenue Contributions and Reserves £	Capital Grants and Contribu-tions £	Usable Capital Receipts £	Borrowing £	TOTAL £
2022/23					
General Fund	84,080	752,000	12,000	3,017,970	**3,866,050**
2023/24					
General Fund	84,080	750,000	-	2,362,010	**3,196,090**
GRAND TOTAL	**168,160**	**1,502,000**	**12,000**	**5,379,980**	**7,062,140**

6.10 Members will note that the total planned new spending for 2022/23 and 2023/24 is £7,062,140. The table above indicates how this proposed programme will be financed.

6.11 Members are also asked to approve a change to the 2021/22 Capital Investment Programme where urgent investment has been identified. Full details are included in Appendix 3 and are summarised below:

Schemes to be added to 2021/22 Capital Investment Programme	**Funding (Council Resources Borrowing or Capital Receipts) £**
Connaught Theatre - Replacement windows	85,000
Total cost of new investments	**85,000**
Funded from 2021/22 Contingency	**85,000**

7. Revenue Implications

7.1 The revenue implications (excluding the revenue impact of financing the Capital Investment Programme) of all the capital projects in the draft programmes are shown in the last column of appendices 2 and 3. An assessment of the revenue implications of the planned programme has already been built into the Medium Term Financial Plan. This has already been recognised as a genuine expenditure within the overall revenue budget.

There is, of course, no obligation to spend merely because resources are available. In considering the merits of any capital investment proposal, the opportunity cost of using the resources, the revenue cost associated with any borrowing and the interest earnings foregone by utilising capital receipts and reserves, require full consideration.

7.2 The full year revenue impact of financing the capital programme is shown below:-

Adur District Council

Programme Year	Revenue Impact		Cumulative		Full-Year Impact in
	General Fund £	HRA £	General Fund £	HRA £	
2022/23	192,278	170,000	192,278	170,000	2023/24
2023/24	142,510	170,000	334,788	340,000	2024/25

Worthing Borough Council

Programme Year	Revenue Impact	Cumulative	Full-Year Impact in
	Borrowing £	Borrowing £	
2022/23	301,797	301,797	2023/24
2023/24	236,201	537,998	2024/25

The above figures, for both councils, do not include any other direct revenue implications, which could be either positive or negative, depending on the particular schemes. The draft programmes show the other ongoing annual running costs of servicing and maintaining the proposed schemes and savings generated from the capital investment which will be included within the revenue budget.

8. Prudential Indicators

8.1 The statutory framework for the Prudential System is set out in Chapter 1 of the Local Government Act 2003 and in the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003 as amended. The framework incorporates four statutory codes. These are:

- The Prudential Code prepared by CIPFA
- The Treasury Management Code prepared by CIPFA
- The Statutory Guidance on Local Authority Investments prepared by MHCLG
- The Statutory Guidance on Minimum Revenue Provision prepared by DCLG

8.2 Part of the core process for the Prudential Code is for Members to set Prudential Indicators as detailed in the Prudential Code against which the performance of the Capital Investment Programme and Treasury Management can be measured and monitored throughout the year. These indicators will be calculated once the programme has been fixed and reported to the Executive and Council as part of the annual Revenue Budget report

9.0 Engagement and Communication

9.1 The development of the programme is the subject of extensive internal consultation with Officers.

9.2 Members were consulted on the capital bids to be included in the draft programmes. Their comments are included in this report. The final recommendations for the capital programmes will be made to Adur District Council on the 17th December, 2020 and Worthing Borough Council on the 15th December, 2020.

9.3 Individual programmes of work, for example the design of playgrounds, will be the subject of consultation with local communities where appropriate to ensure that they meet local needs

10.0 Conclusion

10.1 Due to the overall financial position of the Councils, there are only limited revenue resources with which to fund the cost of financing the capital programme. Consequently the overall size of the core programme is relatively

modest at £1.5m for Adur District Council, £2.5m for Worthing Borough Council for each year and £5.6m for Adur Homes which this year has been increased to accommodate projects which need to be urgently progressed.

10.2 Both Councils have insufficient capital resources available to meet all of the identified demands for capital investment for 2021/22, 2022/23, and 2023/24. Where schemes are unable to be delayed due to pressing maintenance requirements, these have been recommended for inclusion. However, some schemes must remain on the respective Reserve List. This is a particular issue for the maintenance of our housing stock where there are several pressing problems that are being addressed with priority being given to fire safety and health and safety.

10.3 The implication of this restriction in capital investment is that some maintenance needs are not currently being met. Both Councils will need to continue to critically review their asset base over the coming years with a view to retaining a sustainable level of assets to support service delivery.

10.4 The continuing constraints on the availability of capital resources in the medium to long term and the direct impact on the revenue budget leaves little room for manoeuvre. Work needs to commence now to ensure sufficient resources are available to both Councils to provide adequate funds for financing the respective Capital Investment Programmes from 2022/23 onwards. In any event, the revenue consequences of spending scarce resources must always be borne in mind in judging the merits of any capital investment proposal.

11. Financial Implications

11.1 The financial implications associated with the development of the budgets are detailed throughout the report.

12. Legal Implications

12.1 Part 1 of the Local Government Act, 2003 sets out the framework for capital finance and expenditure.

12.2 The Local Government (Capital Finance and Accounting) (England) Regulations 2003 provide more detailed requirements.

12.3 Section 111 of the Local Government Act, 1972 allows the Council to do anything which is intended to facilitate or is conducive to or ancillary to any of its functions.

12.4 The Local Government Act 2003, Sections 16(2)(b) and 20: Treatment of costs as capital expenditure allows Councils to use any capital receipts generated in 2016/17 – 2021/22 to fund revenue expenditure which will generate an on-going saving via a direction from the Secretary of State which was issued on 17th December 2015 and extended on

Background Papers

- CIPFA Prudential Code for Capital Finance in Local Government
- Capital Estimates 2021/22 – Working papers
- Becoming financially sustainable - Capital Strategy 2021/24 – Report to Joint Strategic Committee on 7th July 2020
- Impact of Covid 19 on the Council's finances - Update on current financial performance and developing a revenue budget for 2021/22– Report to Joint Strategic Committee on 7th July 2020
- 2nd Capital Investment Programme and Projects Monitoring 2020/21 – Report to Joint Strategic Committee on 1st December 2020
- Adur District Council - Housing Revenue Account Capital Programme 2019-2022 – Report to Joint Strategic Committee on 9th October 2018
- Investing in Worthing Town Centre - Approach to Car Parking Provision – Report to Joint Strategic Committee on 6th November 2018
- Improving supply of temporary accommodation - Report to Joint Strategic Committee on 13th September 2016
- Commercial Property Investment Strategy - Report to Joint Strategic Committee on 10th March 2020

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SUSTAINABILITY AND RISK ASSESSMENT

1. ECONOMIC

Matter considered and no issues identified

2. SOCIAL

2.1 **Social Value**

Matter considered and no issues identified

2.2 **Equality Issues**

Individual schemes within the three proposed capital programmes have been subjected to equalities impact assessment. Schemes which have a positive impact on equalities include:

- Affordable housing schemes – Schemes are targeted at the most vulnerable;
- Disability Discrimination Act - Works to improve accessibility of Council buildings;
- Disabled Facilities Grants – Improvements and adaptations to private housing to meet specific needs;
- Home Repair Assistance Grants – Grants to enable those in need to stay in their homes;
- Resurfacing of hard surfaces – Provides an improved surface for wheelchair users and other people with reduced mobility;
- Parks – Replacement of play area and outdoor fitness equipment which is designed to be more accessible and inclusive;
- ICT Hardware Replacement Programme – Provision of special keyboards and screens where required;
- Empty Property Grants – Increase the supply of affordable housing in the locality.
- Public Conveniences – Upgraded and new facilities include DDA improvements and facilities.

There will be no negative equalities and diversity outcomes arising from the proposed programmes.

SUSTAINABILITY AND RISK ASSESSMENT

2. SOCIAL

2.3 **Community Safety Issues (Section 17)**
Matter considered and no issues identified

2.4 **Human Rights Issues**
Matter considered and no issues identified

3. ENVIRONMENTAL

Matter considered and no issues identified

4. GOVERNANCE

Matter considered and no issues identified

ADUR & WORTHING
COUNCILS

CAPITAL PRIORITISATION MODEL

Criteria for scoring points

Category	Criteria
A	**Revenue Implications** **Add Points – 1 point per £2,000** • Additional revenue income as measured over asset life, after payment of running costs **OR** • Projects result in a reduction in the revenue budget from date of completion. • Any project whose annual saving exceeds the costs of borrowing over the life of the acquisition by 10% or more will gain automatic approval under invest to save principles, subject to approval by the Chief Financial Officer and ratification by JSC.
B	**Deduct Points – 1 point per £2,000** • Additional annual operation costs **OR** • The project results in increased net revenue costs.
C	**Building Condition Survey** 1) Good – Performing as intended and operating effectively (0 points). 2) Satisfactory – Performing as intended, but exhibiting minor deterioration (0 points). 3) Poor – Exhibiting major defects and/or not operating as intended (1 point). 4) Bad – Life expired and/or serious risk of imminent failure (5 points) (The Condition must be agreed with Kevin Smith, Technical Services, before adding points). Finance will seek validation of any points awarded here.

Category	Criteria
D	**Equipment/Vehicle Condition Survey** 1) Good – Performing as intended and operating effectively (0 points). 2) Satisfactory – Performing as intended, but exhibiting minor deterioration (0 points). 3) Poor – Exhibiting major defects and/or not operating as intended (1 point). 4) Bad – Life expired and/or serious risk of imminent failure and non-replacement will have serious operational consequences (5 points).
E	**Equalities Impact Assessment - Add 5 points or 1 point** Score 5 points where the objective of the scheme is to improve equalities e.g. DDA schemes, or score 1 point for schemes which contribute to equalities, e.g. access improvements. 1) How will the proposed project improve Equality and Diversity in the area? 2) Who will benefit from this project? Is there likely to be a positive impact on specific equality groups (whether or not they are intended beneficiaries), and if so, how? Or is it clear at this stage that it will be equality "neutral"? i.e. will have no particular effect on any group. 3) Is there likely to be an adverse impact on one or more equality groups as a result of this scheme? If so, who may be affected and why? Or is it clear at this stage that it will be equality "neutral"? 4) Is the impact of the scheme – whether positive or negative – significant enough to warrant a more detailed assessment (Stage 2 – see guidance)? If not will there be monitoring and review to assess the impact over a period of time? Give reasons for your answer and any steps you are taking to address particular issues, including any consultation with staff or external groups/agencies.
F	**Improvement/Betterment - Add 1 point** Improvement beyond essential requirement to existing services, work to improve the level of service where there is a proven need and demonstrable benefit. This includes results of Business Transformation or Service Reviews.
G	**Health & Safety (non statutory) – Points 0 - 5** The project is considered necessary for the health and safety of the Council's employees or the general public and has been agreed with the Corporate Health & Safety Officer: No Risk - 0 points Low Risk - 1 point Medium Risk - 3 points High Risk - 5 points

Category	Criteria
H	**Risk Register** If the scheme's risks are on the Corporate Risk Register the points to be awarded are High Risk 5 points, Medium Risk 3 points, and Low Risk 1 Point. Finance will seek validation of any points awarded here.
I	**Partnership working – Add 5 points** Projects that involve partnership working where the partner contributes to the completion of the scheme, rather than just benefits from the outcome. This could be funding, in-kind work or involvement in the design process which has a direct affect on the final project. Examples would be community involvement, WSCC schemes, "Better Together" (Coastal West Sussex Partnership) and the police. Full details of all partners involved and their contribution to the scheme must be provided.
J	**Match Funding / External Funding** Utilisation of Council resources. The higher the percentage of funding expected from the Local authority, the less points can be awarded: This has an individual ranking Matrix – please see below:

External Funding % received	Points to be added
0.1% - 24%	1
25% - 49%	2
50% - 65%	3
66% - 75%	5
76% - 89%	7
90% - 99%	10
100%	10 or Automatic Approval **

**	Automatic approval is subject to the scheme contributing to the Council's aims, and future financial revenue implications being accommodated with the Council's overall revenue budget. All external funding must be confirmed by source before scheme is included in the Adur or Worthing Capital Investment Programme.
K	Consultation – points to be determined by Members (up to 5 points in total) Projects that are important for community/political reasons following consultation.

COUNCIL PRIORITIES

Category	Criteria	Points
L	Minimum works required to prevent the Council failing in its statutory duty (e.g. DDA)	20
	Or There is a mandatory legal requirement to provide the service, the proposed scheme enables the service to be provided and that obligation cannot be met in any other way	20
M	Essential works are required to avoid serious long-term financial, operational or service consequences	15
	Or There is a demonstrable, priority need to replace the asset/ service on an essentially like for like basis (save for improvements in technology) as the existing asset is at the end of its useful life	15
N	Other schemes, which meet the Councils priorities as laid out in the Platforms for our Places, Service Plans, Local Area Agreements, Community Strategy Priority Action Plans or the Councils' plans	10
O	There is an expectation by the Government that the Council should undertake a particular course although it may not be currently statutory and there is a likelihood of some form of sanction being applied against the Council if that expectation is not met.	5
P	**Council Priorities (Platforms)**: 1 point for each point achieved from each platform (max. 18)	
P1	**Platform 1 – Prosperous Places** 1.1) Attractors for prosperity through place making (town centres, public spaces, public realm, public arts, seafront, etc. 1.2) The fourth industrial revolution – supporting digital inclusivity. 1.3) Creative and cultural industries. 1.4) Major projects and development.	

Category	Criteria
P2	**Platform 2 – Thriving People and Communities** 2.1) Deliver the 2020-23 Housing Strategy. 2.2) Community, voluntary sector and social innovation. 2.3) Supporting stronger, participative and resilient communities. 2.4) Health and Wellbeing at all stages of life.
P3	**Platform 3 – Tackling Climate Change and Supporting our Natural Environment** 3.1) Become Carbon Neutral by 2030. 3.2) Transition to clean, smart, secure and affordable energy. 3.3) Reducing waste and increasing re-use, recycling and composting. 3.4) Improve climate resilience of Adur and Worthing.
P4	**Platform 4 – Good Services and New Solutions** 4.1) Increase the range of modern digital services. 4.2) Grow our commercial and traded income. 4.3) Improve customer satisfaction through the effortless programme. 4.4) Develop a Corporate Landlord approach to managing property.
P5	**Platform 5 – Leadership of our Places** 5.1) Developing the reputation of places. 5.2) Developing the Civic data agenda. 5.3) Emergency Planning and Civil Contingencies.

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
PROPOSED 2022/23 AND 2023/24 CAPITAL INVESTMENT PROGRAMME								
"INVEST TO SAVE" SCHEMES								
1 Empty Properties - Grants and Loans towards works to bring empty properties back into use (Part funded from ring-fenced capital receipts)		BR	EB/NB	-	21,000	21,000	**42,000**	Properties brought back into use will increase Council Tax collected
2 Carbon Reduction Schemes - General Provision (Schemes to achieve carbon reduction across the Council's assets and to reduce the Council's costs. Funded from revenue savings)		FI	EB/NB	-	325,000	325,000	**650,000**	-
Total Invest to Save Schemes:				**-**	**346,000**	**346,000**	**692,000**	**-**
PARTNERSHIP SCHEMES FUNDED FROM RING FENCED FUNDING								
3P Bereavement Services - Replacement of one van (Partnership scheme with Worthing Borough Council. Total cost £25,000. Replacement of one essential vehicle with electric or low emission vehicle where available)		KG	NB	12,500	12,500	-	**12,500**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
4P	**Bereavement Services - Replacement of grounds maintenance equipment** (Partnership scheme with Worthing Borough Council. Total cost £65,000. Replacement of existing equipment with battery operated equipment, which will reduce fuel costs and the Councils' carbon footprint)		KG	NB	12,800	12,800	13,200	**26,000**	-
5P	**Corporate ICT hardware and infrastructure replacement programme** (Partnership scheme with Worthing Borough Council. Total cost £100,000 per annum) Replacement PCs, laptops, servers and infrastructure.		JJ	EB/NB	47,000	47,000	47,000	**94,000**	-
6P	**Digital Strategy General Provision** (Partnership scheme with Worthing Borough Council. Total annual provision £125,000 to facilitate delivery of the digital strategy)		JJ	EB/NB	58,750	58,750	58,750	**117,500**	-
7P	**Dog Warden Service - Replacement of one van** (Partnership scheme with Worthing Borough Council. Total cost £33,000. Replacement of one essential vehicle with electric or low emission vehicle where available)		AN	EB	-	-	16,500	**16,500**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
8P	**Grounds Maintenance - Vehicle replacements** (Partnership scheme with Worthing Borough Council. Replacement of 11 essential vehicles with electric or low emission vehicles where available)		AN	EB/NB	87,200	87,200	45,840	**133,040**	-
9P	**Grounds Maintenance Service - Rolling programme of equipment replacements** (Partnership scheme with Worthing Borough Council. Total cost £50,000 per annum)		PR	EB/NB	20,000	20,000	20,000	**40,000**	-
10P	**Refuse / Recycling / Street Cleansing / vehicle replacements** (Partnership scheme with Worthing Borough Council. Replacement of 12 essential vehicles with electric or low emission vehicles where available)		AN	EB/NB	307,440	307,440	206,120	**513,560**	-
11P	**Refuse and Recycling Service - Wheeled bin replacements** (Partnership scheme with Worthing Borough Council. Total cost Year 1 £70,000. £30,000 funded from green bin income)		TP	EB/NB	14,560	25,480	18,200	**43,680**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
12P Parks and Open Spaces - Street litter and dog bins replacement programme (Partnership scheme with Worthing Borough Council. Total annual cost £10,000 p.a.)		TP	EB/NB	3,800	3,800	3,800	**7,600**	-
13P Trade Waste Bins - Replacement Programme (Partnership scheme with Worthing Borough Council. Total annual cost £25,000 p.a)		TP	EB/NB	7,500	7,500	7,500	**15,000**	-
Total Partnership Schemes:				**571,550**	**582,470**	**436,910**	**1,019,380**	**-**
SCHEMES FUNDED FROM GENERAL FUND								
14 Adur Town Centres Public Space Improvements (To enhance public spaces and improving facilities within Adur's Town Centres primarily in Lancing and Southwick to increase the economic viability of the District)	38	JM	EB/NB	50,000	50,000	50,000	**100,000**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
15	**Community Alarm Service - Procurement of community alarm equipment** (Purchase of new alarm units for new customers and to replace units which have reached the end of their useful lives to attract new and retain existing customers. Funded from Community Alarm Trading Account)	38	BR	EB/NB	-	30,000	30,000	**60,000**	-
16	**Housing Renewal Assistance - Mandatory Disabled Facilities Grants** (Funded from the DCLG Better Care Fund)	37	BR	EB/NB	-	375,000	375,000	**750,000**	-
17	**Access Audits as required under the Equalities Act** (Programme of access audits to identify potential barriers to access and adjustments required to Corporate buildings to comply with the Equality Act 2010)	36	KS	NB	50,000	50,000	-	**50,000**	-
18	**Disability Discrimination Act Improvements - Rolling programme of improvements to Corporate buildings**	36	KS	EB/NB	11,000	11,000	11,000	**22,000**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
19	**Parks - Provision for infrastructure Improvements to meet Green Flag Award Submissions.** (Improvements to include signage, recycling features, landscape enhancements, improved community facilities, etc)	35	PR	EB/NB	30,000	30,000	30,000	**60,000**	-
20	**Condition Surveys of Corporate Buildings** (To continue the assessment of the current condition of the Council's corporate buildings to inform a programme of planned maintenance works and also to establish the energy efficiency of corporate buildings)	34	KS	EB/NB	25,000	25,000	25,000	**50,000**	-
21	**Condition Surveys of Commercial Leased Out Properties** (To continue the assessment of the current condition of the Council's commercial leased out properties)	34	RC	EB/NB	55,000	55,000	55,000	**110,000**	-
22	**Housing Renewal Assistance - Discretionary Home Repair Assistance Grants** (Provision of grants and loans to owner-occupiers to carry out essential repairs or improvements and provision of grants to landlords to bring properties up to standard in return for nomination rights)	34	BR	EB/NB	50,000	50,000	50,000	**100,000**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
23	**Play Area Improvements - Replacement of play equipment, surfacing and installation of additional equipment**	34	PR	EB/NB	50,000	50,000	50,000	**100,000**	-
24	**Asbestos Management - Removal and management of asbestos in corporate buildings and sites**	33	KS	EB/NB	25,000	25,000	25,000	**50,000**	-
25	**Shoreham Centre - Replacement of main hall roof** (The roof is nearing the end of its useable life and needs to be replaced)	33	KS	NB	168,000	168,000	-	**168,000**	-
26	**Fire Risk Assessment Works - Remedial works identified from Fire Risk Assessment Surveys**	31	KS	EB/NB	12,500	12,500	12,500	**25,000**	-
27	**Southwick Community Centre - Porter Room replacement of windows and floor works**	29	KS	NB	25,000	25,000	-	**25,000**	-
28	**Lancing Manor Leisure Centre Car Park - Vehicle access reconstruction at main entrance and vehicle restriction barriers to the grounds and car park** (Reconstruction of the turning area will reduce the risk of third party claims and will help prevent unwanted incursions on to the grounds and car park)	28	MP	NB	39,200	39,200	-	**39,200**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
29	**Parks and Open Spaces - Tree planting** (Restocking of tree cover as part of the response to Ash Dieback, the climate emergency and enabling a more sustainable approach to the management of our grounds)	28	PR	EB/NB	10,000	10,000	10,000	**20,000**	-
30	**Parks and Open Spaces - Landscape adaptations** (A series of initiatives designed to help cope with the changing climate. Schemes to include rain gardens, wildflower planting, prairie planting, edible landscapes, rewilding and wildlife habitat creation)	28	PR	NB	125,000	125,000	125,000	**250,000**	-
Total General Fund Schemes:					**725,700**	**1,130,700**	**848,500**	**1,979,200**	**-**
	Contingency provision for urgent / priority schemes, inflation and unavoidable overspends				200,000	200,000	113,510	**313,510**	-
TOTAL SCHEMES:					**1,497,250**	**2,259,170**	**1,744,920**	**4,004,090**	**-**

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
It is also proposed to include the following scheme in the 3 Year Capital Investment Programme.									
31	**Public Conveniences - Rolling programme of refurbishments** (Sites to be agreed with the Executive Member)	26	KS	EB/NB	100,000	100,000	100,000	**200,000**	-
TOTAL ESSENTIAL SCHEMES:					**100,000**	**100,000**	**100,000**	**200,000**	**-**
TOTAL COST OF PROPOSED CAPITAL INVESTMENT PROGRAMME:					**1,597,250**	**2,359,170**	**1,844,920**	**4,204,090**	**-**
The following scheme fell below the cut off for inclusion in the 3 Year Capital Investment Programme and will be added to the Reserve List, but could be included in the Capital Programme if Councillors choose:									
32	**Cemeteries - Mill Lane replacement of boundary fence**	26	KG	NB	75,000	75,000	-	**75,000**	-
33	**Parks and Open Spaces - Vehicular incursion prevention measures** (To include height barriers, provision of bunds, ditches, bollards and gates)	23	MP/PR	NB	18,480	18,480	18,480	**36,960**	-
34	**Cemeteries - Lancing and Sompting hard landscaping of land to be used for the extension and also installation of a new boundary fence**	18	KG	NB	-	-	295,000	**295,000**	-

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
FUNDING FOR PROPOSED CAPITAL INVESTMENT PROGRAMME								
Capital Grants / Contributions				-	375,000	375,000	**750,000**	
Invest to Save Schemes								
Carbon Reduction Schemes				-	325,000	325,000	**650,000**	
Revenue Contributions / Reserves								
Community Alarm Service				-	30,000	30,000	**60,000**	
AWCS Refuse/Recycling Service				-	10,920	10,920	**21,840**	
Capital Receipts / Prudential Borrowing				**1,597,250**	1,597,250	1,100,000	**2,697,250**	
Ring- Fenced Capital Receipts for Empty Properties				-	21,000	4,000	**25,000**	
TOTAL FUNDING:				**1,597,250**	**2,359,170**	**1,844,920**	**4,204,090**	

ADUR DISTRICT COUNCIL PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

ADC ADUR DISTRICT COUNCIL DRAFT

Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
P Partnership Schemes with Worthing Borough Council								

Lead Officers:

AN	Andy Northeast	Recycling and Waste Management Transport Manager
BR	Bruce Reynolds	Team Leader, Environmental Health
FI	Francesca Iliffe	Strategic Sustainability Manager
JJ	Jan Jonker	Head of Customer and Digital Services
JP	Jason Passfield	Parking Services Manager
JM	Joanna Malandain	Regeneration Officer
KG	Kate Greening	Bereavement Services Manager
KS	Kevin Smith	Principal Building Surveyor
MP	Martyn Payne	Senior Engineer
PR	Philippa Reece	Parks Manager
RC	Robert Crossan	Property and Investment Manager
TP	Tony Patching	Waste and Cleansing Operations Manager

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

DRAFT

Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
PROPOSED CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAMME									
1 Connaught Theatre - Replacement windows which are in a poor condition		KS	NB	85,000	-	-	-	**85,000**	-
Proposed Changes to 2021/22 CIP:				**85,000**	**-**	**-**	**-**	**85,000**	**-**
Proposed Funding:									
Capital Investment Programme 2021/22 Contingency for high priority schemes:				**85,000**					
PROPOSED 2022/23 AND 2023/24 CAPITAL INVESTMENT PROGRAMME									
"INVEST TO SAVE" SCHEMES									
2 Carbon Reduction Schemes - General Provision (Schemes to achieve carbon reduction across the Council's assets and to reduce the Council's costs. Funded from revenue savings)		FI	EB/NB	-	-	400,000	400,000	**800,000**	-
3 Foreshore - Replace Centre and Southern Pavilions Decorative Lighting (Invest to Save Scheme to provide more energy efficient LED lighting and modern wiring)		KS	EB	-	-	35,000	-	**35,000**	-
Total Invest to Save Schemes:				**-**	**-**	**435,000**	**400,000**	**835,000**	**-**

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
PARTNERSHIP SCHEMES FUNDED FROM RING FENCED FUNDING									
4P Bereavement Services - Replacement of one van (Partnership scheme with Adur District Council. Total cost £25,000. Replacement of one essential vehicle with electric or low emission vehicle where available)		KG	NB	-	12,500	12,500	-	**12,500**	-
5P Bereavement Services - Replacement of grounds maintenance equipment (Partnership scheme with Adur District Council. Total cost £65,000. Replacement of existing equipment with battery operated equipment, which will reduce fuel costs and the Councils' carbon footprint)		KG	NB	-	19,200	19,200	19,800	**39,000**	-
6P Corporate ICT hardware and infrastructure replacement programme (Partnership scheme with Adur District Council. Total cost £100,000 per annum Replacement PCs, laptops, servers and infrastructure)		JJ	EB/NB	-	53,000	53,000	53,000	**106,000**	-
7P Digital Strategy General Provision (Partnership scheme with Adur District Council. Total annual provision £125,000 to facilitate delivery of the digital strategy)		JJ	EB/NB	-	66,250	66,250	66,250	**132,500**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

DRAFT

	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
8P	**Dog Warden Service - Replacement of one van** (Partnership scheme with Adur District Council. Total cost £33,000. Replacement of one essential vehicle with electric or low emission vehicle where available)		AN	EB	-	-	-	16,500	**16,500**	-
9P	**Grounds Maintenance - Vehicle replacements** (Partnership scheme with Adur District Council. Replacement of 11 essential vehicles with electric or low emission vehicles where available)		AN	EB/NB	-	130,800	130,800	68,760	**199,560**	-
10P	**Grounds Maintenance Service - Rolling programme of equipment replacements** (Partnership scheme with Adur District Council. Total cost £50,000 per annum)		PR	EB/NB	-	30,000	30,000	30,000	**60,000**	-
11P	**Refuse / Recycling / Street Cleansing / vehicle replacements** (Partnership scheme with Adur District Council. Replacement of 12 essential vehicles with electric or low emission vehicles where available)		AN	EB/NB	-	531,760	531,760	351,880	**883,640**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
12P Refuse and Recycling Service - Wheeled bin replacements (Partnership scheme with Adur District Council. Total cost Year 1 £70,000. £30,000 funded from green bin income)		TP	EB/NB	-	25,440	44,520	31,800	**76,320**	-
13P Parks and Open Spaces - Street litter and dog bins replacement programme (Partnership scheme with Adur District Council. Total annual cost £10,000 per annum)		TP	EB/NB	-	6,200	6,200	6,200	**12,400**	-
14P Trade Waste Bins - Replacement Programme (Partnership scheme with Adur District Council. Total annual cost £25,000 per annum)		TP	EB/NB	-	17,500	17,500	17,500	**35,000**	-
Total Partnership Schemes:					**892,650**	**911,730**	**661,690**	**1,573,420**	**-**
SCHEMES FUNDED FROM GENERAL FUND									
15 Museum - DDA complaint new passenger lift. (Match funding for the Museum "Let the Light In" Project)	38	KS	EB		-	-	100,000	**100,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
16	**Worthing Town Centres Public Space Improvements** (To enhance public space and improving facilities the Town Centre, including secondary shopping areas at Goring, East Worthing and Broadwater to increase the economic viability of the Borough)	38	JM	EB/NB	-	50,000	50,000	50,000	**100,000**	-
17	**Housing Renewal Assistance - Mandatory Disabled Facilities Grants** (Funded from the DCLG Better Care Fund)	37	BR	EB/NB	-	-	750,000	750,000	**1,500,000**	-
18	**Connaught Theatre - Redesign, adaptation and refurbishment of current backstage area to include accessible adaptations. Possible £9,000 contribution from the Theatres Trust to be confirmed**	36	KS	NB		80,000	80,000	-	**80,000**	-
19	**Disability Discrimination Act Improvements - Rolling programme of improvements to Corporate buildings**	36	KS	EB/NB	-	25,000	25,000	25,000	**50,000**	-
20	**Parks - Provision for infrastructure Improvements to meet Green Flag Award Submissions** (Improvements to include signage, recycling features, landscape enhancements, improved community facilities, etc)	35	PR	EB/NB	-	30,000	30,000	30,000	**60,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
21	**Foreshore - Improved DDA access onto the beach by the installation of new access ramps and mats and the provision of accessible adapted wheelchairs**	34	PR	NB	-	35,000	35,000	-	**35,000**	-
22	**Housing Renewal Assistance - Discretionary Home Repair Assistance Grants** (Provision of grants and loans to owner-occupiers to carry out essential repairs or improvements and provision of grants to landlords to bring properties up to standard in return for nomination rights)	34	BR	EB/NB	-	60,000	60,000	60,000	**120,000**	-
23	**Play Area Improvements - Replacement of play equipment, surfacing and installation of additional equipment**	34	PR	EB/NB	-	50,000	50,000	50,000	**100,000**	-
24	**Condition Surveys of Corporate Buildings** (To continue the assessment of the current condition of the Council's corporate buildings to inform a programme of planned maintenance works and also to establish the energy efficiency of corporate buildings)	34	KS	EB/NB	-	35,000	35,000	35,000	**70,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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25	**Condition Surveys of Commercial Leased Out Properties** (To continue the assessment of the current condition of the Council's commercial leased out properties)	34	RC	EB/NB	-	-	65,000	65,000	**130,000**	-
26	**Asbestos Management - Removal and management of asbestos in corporate buildings and sites**	33	KS	EB/NB	-	25,000	25,000	25,000	**50,000**	-
27	**Crematorium - Restoration / reconstruction to areas of historic tall flint garden walls** (The proposal is to split the works over 2 years to reduce the risk of collapse and resultant health and safety risk, and to enhance the area for the public visiting the memorial garden areas)	32	KS	NB	-	50,000	50,000	50,000	**100,000**	-
28	**Worthing Pier - Phased replacements of timber structures and piles to the Landing Stage** (£180,000 p.a. for 5 years)	32	MP	NB	-	180,000	180,000	180,000	**360,000**	-
29	**Broadwater Parish Rooms - Replacement of electrical installation** (The electrical installation, which is the Council's responsibility, is non-compliant. The distribution board, wiring and electric outlets need to be replaced)	31	KS	NB	-	20,000	20,000	-	**20,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
30	**Broadwater Parish Rooms - Replacement of heating system** (The Parish Council is responsible for a contribution of £2,000 towards the works)	31	KS	NB	-	10,000	12,000	-	**12,000**	-
31	**Fire Risk Assessment Works - Remedial works identified from Fire Risk Assessment Surveys**	31	KS	EB/NB	-	12,500	12,500	12,500	**25,000**	-
32	**Portland House - Replacement of windows and balcony doors** To address issues with the operation of large tilt and turn windows which are frequently breaking, leading to regular call outs. The windows will be upgraded to retain heat in line with the Council's zero carbon target)	31	KS	NB	-	250,000	250,000	-	**250,000**	-
33	**Empty Properties - Grants and Loans towards works to bring empty properties back into use** (Part funded from ring-fenced capital receipts)		BR	EB/NB	-	38,000	50,000	50,000	**100,000**	Properties brought back into use will increase Council Tax collected
34	**Waterwise Garden - Refurbishment** (Replacement of the deteriorated timber walkway and monolith features with accessible recycled plastic walkways and new monolith features. Refurbishment of signage incorporation of additional planting to compliment adjusted path layouts)	30	MP	NB	-	99,820	99,820	-	**99,820**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
35	**High Street MSCP - Replacement of payment equipment and entry / exit barriers with automatic number plate recognition** (Replacement required to maintain income levels, to fulfil the requirements of the Off-Street Parking Order to maintain the Council's reputation, to reduce the number of faults with equipment and reduce payment equipment downtime, and to offer more opportunities for payment methods and offers to users)	29	JP	EB	-	175,000	175,000	-	**175,000**	-
36	**Foreshore - Establishment of a Marine Conservation Zone off Worthing Beach by providing / propagating marine flora e.g. kept to help support a sustainable fishery off the Worthing Coast**	29	PR	NB	-	30,000	30,000	-	**30,000**	-
37	**Parks and Open Spaces - Tree planting** (Restocking of tree cover as part of the response to Ash Dieback, the climate emergency and enabling a more sustainable approach to the management of our grounds)	28	PR	EB/NB	-	10,000	10,000	10,000	**20,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
38	**Parks and Open Spaces - Landscape adaptations** (A series of initiatives designed to help cope with the changing climate. Schemes to include rain gardens, wildflower planting, prairie planting, edible landscapes, rewilding and wildlife habitat creation)	28	PR	NB	-	42,030	42,030	125,000	**167,030**	-
39	**Worthing Pier - Replacement of timber decking**	27	MP	EB/NB	-	-	-	89,600	**89,600**	-
40	**Foreshore - Replacement of equipment**	26	PR	NB	-	-	-	10,000	**10,000**	-
41	**Public Conveniences - Refurbishment programme** (Sites to be agreed with the Executive Member)	26	KS	EB/NB	-	-	-	100,000	**100,000**	-
42	**Car Parks - Replacement van for inspection, maintenance and cleaning of car parks**	24	AN	NB	-	-	-	17,300	**17,300**	-
Total General Fund Schemes:						**1,307,350**	**2,136,350**	**1,834,400**	**3,970,750**	**-**
43	**Contingency provision for urgent / priority schemes, inflation and unavoidable overspends**				-	300,000	300,000	300,000	**600,000**	-
TOTAL SCHEMES:						**2,500,000**	**3,783,080**	**3,196,090**	**6,979,170**	**-**

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
It is also proposed to top up the Landscape adaptations scheme to make a provision of £125,000 in 2022/23.									
44 Parks and Open Spaces - Landscape adaptations (A series of initiatives designed to help cope with the changing climate. Schemes to include rain gardens, wildflower planting, prairie planting, edible landscapes, rewilding and wildlife habitat creation)	28	PR	NB	-	82,970	82,970	-	**82,970**	-
TOTAL ESSENTIAL SCHEMES:					**82,970**	**82,970**	**-**	**82,970**	**-**
TOTAL COST OF PROPOSED CAPITAL INVESTMENT PROGRAMME:					**2,582,970**	**3,866,050**	**3,196,090**	**7,062,140**	**-**

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
The following schemes fell below the cut off for inclusion in the 3 Year Capital Investment Programme and will be added to the Reserve List, but could be included in the Capital Programme if Councillors choose:										
45	**Beach House Park - Renewal of chalet fronts**	27	KS	NB	-	80,000	80,000	-	**80,000**	-
46	**Pavilion Theatre Café (Denton Lounge) public convenience refurbishment** (Possible contribution of £20,000 from the Theatres Trust)	27	KS	NB	-	65,000	65,000	-	**65,000**	-
47	**Foreshore - Replacement of equipment**	26	PR	NB	-	10,000	10,000	-	**10,000**	-
48	**Public Conveniences - Refurbishment programme** (Sites to be agreed with the Executive Member. Provisions included in 2021/22 and 2023/24)	26	KS	EB	-	100,000	100,000	-	**100,000**	-
49	**Town Hall - Provision of 2nd floor building cooling**	25	KS	EB	-	65,000	65,000	-	**65,000**	-
50	**Splashpoint Rainbow Misting Fountain - Replacement of the failed lighting**	24	MP	NB	-	28,300	28,300	-	**28,300**	-
51	**Crematorium - Vehicle flow improvement Phase 2**	23	KG	NB	-	72,000	72,000	-	**72,000**	-

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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	Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR 2022/23 £	BUDGET PER YEAR 2023/24 £	Total Budget £	Annual Revenue Implica-tions £
52	**Pavilion Theatre - Replacement of the existing internal fluorescent lighting around the perimeter of the main auditorium with new energy efficient LED lighting**	23	KS	NB	-	20,000	20,000	-	**20,000**	-
53	**Richmond Room - Replacement of suspended ceiling**	20	KS	NB	-	20,000	20,000	-	**20,000**	-
	FUNDING FOR PROPOSED 2022/23 AND 2023/24 CAPITAL INVESTMENT PROGRAMME									
	Capital Grants / Contributions					**-**	752,000	750,000	**1,502,000**	
	Invest to Save Schemes									
	Carbon Reduction Schemes					**-**	400,000	400,000	**800,000**	
	Foreshore Decorative Lighting					**-**	35,000	-	**35,000**	
	Revenue Contributions / Reserves									
	AWCS Refuse/Recycling Service					**-**	19,080	19,080	**38,160**	
	Corporate Landlords Income					**-**	65,000	65,000	**130,000**	
	Capital Receipts / Prudential Borrowing					**2,582,970**	2,582,970	1,962,010	**4,544,980**	
	Ring- Fenced Capital Receipts for Empty Properties					**-**	12,000	-	**12,000**	
	TOTAL FUNDING:					**2,582,970**	**3,866,050**	**3,196,090**	**7,062,140**	

WORTHING BOROUGH COUNCIL CHANGES TO 2021/22 CAPITAL INVESTMENT PROGRAME AND PROPOSED SCHEMES TO BE INCLUDED IN THE 2022/23 - 2023/24 CAPITAL INVESTMENT PROGRAMMES

WORTHING BOROUGH COUNCIL

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Description	Priority Score	Lead Officer	Existing Bids in CIP/New Bids	Amend-ments to Council Resources 2021/22 £	Council Resources Funding 2022/23 £	BUDGET PER YEAR		Total Budget £	Annual Revenue Implica-tions £
						2022/23 £	2023/24 £		
P Partnership Schemes with Adur District Council									

Lead Officers:

AN	Andy Northeast	Recycling and Waste Management Transport Manager
BR	Bruce Reynolds	Team Leader, Environmental Health
FI	Francesca Iliffe	Strategic Sustainability Manager
JJ	Jan Jonker	Head of Customer and Digital Services
JP	Jason Passfield	Parking Services Manager
JM	Joanna Malandain	Regeneration Officer
KG	Kate Greening	Bereavement Services Manager
KS	Kevin Smith	Principal Building Surveyor
MP	Martyn Payne	Senior Engineer
PR	Philippa Reece	Parks Manager
RC	Robert Crossan	Property and Investment Manager
TP	Tony Patching	Waste and Cleansing Operations Manager

Appendix 4

ADUR & WORTHING COUNCILS

SUMMARY OF ADUR AND WORTHING PARTNERSHIP SCHEMES INCLUDED IN THE PROPOSED ADUR AND WORTHING CAPITAL INVESTMENT PROGRAMMES 2022/23 - 2023/24

		Scheme	Requesting Officer	Split of Costs ADC / WBC	BUDGET PROPOSED		TOTAL BUDGET
					2022/2023	2023/2024	
					£	£	£
1	Bereavement Services	Replacement of one operational vehicles	Kate Greening	50/50	£ 25,000	£ -	£ 25,000
2	Bereavement Services	Replacements of equipment used for maintaining the grounds in the Worthing Crematorium and Adur and Worthing Cemeteries	Kate Greening	40 / 60	£ 32,000	£ 33,000	£ 65,000
3	Dog Warden Services	Replacement of one operational vehicles	Andy Northeast	50/50	£ -	£ 33,000	£ 33,000
4	Grounds Maintenance Service	Replacements of equipment used in parks and open spaces	Philippa Reece	40 / 60	£ 50,000	£ 50,000	£ 100,000
5	Grounds Maintenance	Replacement of vehicles used in parks and open spaces	Andy Northeast	40 / 60 (Parks)	£ 218,000	£ 114,600	£ 332,600
6	Information and Communications Technology	Corporate ICT hardware and infrastructure replacement programme	Jan Jonker	47 / 53	£ 100,000	£ 100,000	£ 200,000
7	Information and Communications Technology	Digital Strategy - Provision to facilitate delivery of the digital strategy	Jan Jonker	47 / 53	£ 125,000	£ 125,000	£ 250,000

ADUR & WORTHING COUNCILS

SUMMARY OF ADUR AND WORTHING PARTNERSHIP SCHEMES INCLUDED IN THE PROPOSED ADUR AND WORTHING CAPITAL INVESTMENT PROGRAMMES 2022/23 - 2023/24

		Scheme	Requesting Officer	Split of Costs ADC / WBC	BUDGET PROPOSED 2022/2023 £	BUDGET PROPOSED 2023/2024 £	TOTAL BUDGET £
8	Parks and Open Spaces	Street litter and dog bins replacement programme	Tony Patching	38 / 62	£ 10,000	£ 10,000	£ 20,000
9	Refuse / Recycling / Street Cleansing / Workshop	Replacement of 12 essential operational vehicles with electric or low emission vehicles where available	Andy Northeast	36.4 / 63.6 (Refuse/Recycling) 39.4 / 60.6 (Street Cleansing) 40 / 60 (Workshop)	£ 839,200	£ 558,000	£ 1,397,200
10	Refuse and Recycling Service	Wheeled Bin Replacements	Tony Patching	36.4 / 63.6	£ 70,000	£ 50,000	£ 120,000
11	Trade Waste Service	Trade Waste Bins Replacements	Tony Patching	30 / 70	£ 25,000	£ 25,000	£ 50,000
BUDGET PROPOSED:					**£ 1,494,200**	**£ 1,098,600**	**£ 2,592,800**

FUNDING FROM ICT RING FENCED PROVISION:	**£ 100,000**	**£ 100,000**	**£ 200,000**
FUNDING FROM DIGITAL STRATEGY PROVISION:	**£ 125,000**	**£ 125,000**	**£ 250,000**
FUNDING FROM PARTNERSHIP RING FENCED PROVISION:	**£ 1,269,200**	**£ 873,600**	**£ 2,142,800**

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

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	Total Estimate £	CAPITAL ESTIMATES					
		Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
			Original £	Current £	Current £		
Column Reference (1)	(3)	(4)	(5)	(6)	(8)	(9)	(10)
BUDGETS							
Executive Member for Customer Services	77,242,490	2,464,180	10,331,900	24,450,410	23,781,400	20,470,500	6,076,000
Executive Member for Environment	6,037,960	1,081,990	621,650	1,579,630	1,899,260	830,920	646,160
Executive Member for Health and Wellbeing	641,260	25,050	33,600	398,210	71,000	111,000	36,000
Executive Member for Regeneration	6,549,250	3,588,190	134,630	1,228,660	1,632,400	50,000	50,000
Executive Member for Resources	86,703,040	38,270,960	50,308,670	24,859,430	21,018,630	1,917,260	636,760
	177,174,000	45,430,370	61,430,450	52,516,340	48,402,690	23,379,680	7,444,920
FINANCING							
Capital Grants and Contributions							
Communities and Local Government			425,000	10,035,830	685,000	375,000	375,000
Environment Agency			12,500	12,500	590,000	-	-
S106 Contributions from Planning Agreements			-	108,770	150,000	-	-
Other Contributions			-	100,000	-	587,500	-
Prudential Borrowing			55,965,780	35,381,320	40,169,710	18,455,260	3,125,000
Revenue Contributions and Reserves							
Revenue Contributions			81,920	90,420	109,420	40,920	40,920
Revenue Reserves			3,900,000	5,540,000	4,900,000	3,900,000	3,900,000
Usable Capital Receipts			1,045,250	1,247,500	1,798,560	21,000	4,000
			61,430,450	52,516,340	48,402,690	23,379,680	7,444,920

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

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ADUR DISTRICT COUNCIL

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	CAPITAL ESTIMATES				
	2020/2021		2021/22	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	(6)	(7)	(9)	(10)	(11)
DETAILED FUNDING					
Capital Grants and Contributions					
Communities and Local Government					
Better Care Fund	350,000	350,000	375,000	375,000	375,000
(Disabled Facilities Grants)					
Local Enterprise Partnership (Governments Growth Deal)					
(Extending Ultrafast Fibre Network)	-	111,190	250,000	-	-
(Delivery of Key Strategic Housing Sites in the Adur District	-	8,950,000	-	-	-
(Shoreham Harbour Walls Project)	-	112,280	-	-	-
Shoreham Harbour Growth Point Grant					
(Shoreham Harbour Projects)	75,000	85,000	60,000	-	-
(Shoreham Harbour Walls Coast Protection Project)	-	427,360	-	-	-
	425,000	10,035,830	685,000	375,000	375,000
Environment Agency					
Coast Protection Grant					
(Strategic Monitoring Project for the South East Phase 4)	12,500	12,500	-	-	-
(Shoreham Harbour Walls Coast Protection Project)	-	-	590,000	-	-
	12,500	12,500	590,000	-	-
S106 Receipts from Planning Agreements					
(Contribution to the Sir Robert Woodward Academy for the provision of CCTV cameras)	-	5,000	-	-	-
(Contribution to WSCC Widewater Bridge Improvement Scheme)	-	103,770	-	-	-
(Buckingham Park Pavilion - Replacement)	-	-	150,000	-	-
	-	108,770	150,000	-	-

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

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	CAPITAL ESTIMATES				
	2020/2021		2021/22	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	**(6)**	**(7)**	**(9)**	**(10)**	**(11)**
Other Contributions					
Business Rate Pool					
(Extending Ultrafast Fibre Network)	-	-	-	587,500	-
Sompting BIG Local					
(Play Area Improvements - Sompting Recreation Ground)	-	50,000	-	-	-
Sport England					
(Wadurs - Expansion of Changing Rooms)	-	50,000	-	-	-
	-	100,000	-	587,500	-
Prudential Borrowing					
Housing Revenue Account - Housing Capital Investment Programme	3,906,650	5,572,270	13,138,100	15,094,500	1,700,000
Invest to Save Schemes					
(Carbon Reduction Schemes)	-	327,210	325,000	325,000	325,000
(Property Acquisition - Acquisition of emergency or temporary property for the homeless)	-	1,930,000	2,239,940	1,000,000	-
(Strategic Property Investment Fund for investments in commercial property)	50,000,000	23,488,420	20,000,000	-	-
General Fund Schemes					
(Other Schemes)	2,059,130	4,063,420	4,466,670	2,035,760	1,100,000
	55,965,780	35,381,320	40,169,710	18,455,260	3,125,000
Revenue Contributions and Reserves					
Revenue Contributions					
Community Alarm Service					
(Purchase of community alarm equipment)	50,000	50,000	50,000	30,000	30,000

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL

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	CAPITAL ESTIMATES				
	2020/2021		2021/22	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	**(6)**	**(7)**	**(9)**	**(10)**	**(11)**
Housing Service					
(Empty Properties - Grants and loans to bring empty properties back into use)	21,000	22,000	41,000	-	-
Adur and Worthing Refuse and Recycling Service					
(Wheeled bin replacements)	10,920	10,920	10,920	10,920	10,920
Adur and Worthing Refuse and Recycling Service					
(Trade waste bin replacements)	-	7,500	7,500	-	-
	81,920	90,420	109,420	40,920	40,920
Revenue Reserves					
Reserve for Development and Refurbishment of Housing					
(Development and refurbishment of Council Dwellings)	-	1,640,000	1,000,000	-	-
Major Repairs Reserve					
(Adur Homes Capital Investment Programme)	3,900,000	3,900,000	3,900,000	3,900,000	3,900,000
	3,900,000	5,540,000	4,900,000	3,900,000	3,900,000
Usable Capital Receipts					
Adur Homes Capital Investment Programme	1,039,250	1,241,500	917,560	-	-
Non Ring-Fenced	6,000	6,000	6,000	-	-
Ring-Fenced					
(Adur Civic Centre - Purchase of land at New Salts Farm, Lancing)	-	-	875,000	-	-
(Empty Property Grants)	-	-	-	21,000	4,000
	1,045,250	1,247,500	1,798,560	21,000	4,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
GENERAL FUND SCHEMES								
Affordable Housing								
Grants to Registered Social Landlords for the provision of affordable housing	AA	2,789,800	-	1,409,200	720,000	2,069,800	-	-
Community Alarm Service								
Replacements of community alarm equipment (Funded from the Community Alarm Service)	BR	160,000	-	50,000	50,000	50,000	30,000	30,000
Housing								
Empty property grants and loans to bring empty properties back into use (Part funded ring-fenced capital receipts)	BR	105,000	-	21,000	22,000	41,000	21,000	21,000
Grant funding to assist the delivery of Key Strategic Housing sites in the Adur District (Funded from Local Enterprise Grant)	JA	8,950,000	-	-	8,950,000	-	-	-
Housing Renewal Assistance								
Discretionary Grants								
Home Repair Assistance Grants	BR	224,640	-	65,000	74,640	50,000	50,000	50,000
Mandatory Grants								
Disabled Facilities Grants (Funded by DCLG Better Care Fund)	BR	1,475,000	-	350,000	350,000	375,000	375,000	375,000
Housing Property Development	AA							
Acquisition and development of emergency, interim temporary accommodation for the homeless (Invest to Save Schemes)								
i) Albion Street refurbishments	**AA**	**930,000**	**-**	**-**	**930,000**	**-**	**-**	**-**
ii) Unallocated budget	AA	4,239,940	-	-	1,000,000	2,239,940	1,000,000	-
TOTAL GENERAL FUND SCHEMES		18,874,380	-	1,895,200	12,096,640	4,825,740	1,476,000	476,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
ADUR HOMES - HOUSING INVESTMENT PROGRAMME								
1 **Disability Adaptations for Homes** On-going programme providing access and home facilities for Council tenants with disabilities	AA	1,050,000	-	250,000	250,000	300,000	250,000	250,000
2 **External Structural Works** i) Flat Roof Recovering/Replacement Programme ii) Re-Pointing Programme and Structural Works Essential work to keep buildings water tight and maintain structures iii) Pitched Roofs Recovering/Replacement Renewal of roof coverings, timber structures, chimney stacks and firewalls iv) External Joinery and Window Replacements v) Replacement of double glazed windows, external doors and timber frames vi) Replacement/Upgrade of door entry systems	AA	9,808,060	-	2,265,000	937,060	4,871,000	2,000,000	2,000,000
3 **Kitchen and Bathroom Improvements** Refurbishment programme to meet Government decency standards	AA	600,000	-	200,000	-	200,000	200,000	200,000
4 **Environmental Improvements** Projects that enhance or improve the estate, immediate surroundings and/or facilities as part of the Decent Homes Programme	AA	400,000	-	50,000	150,000	50,000	100,000	100,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
ADUR HOMES - HOUSING INVESTMENT PROGRAMME (continued)								
5 **Communal Area Works** (Included in external works programme)	AA	-	-	-	-	-	-	-
6 **Fire Safety Order Works** Rolling programme of works to meet Regulatory Reform (Fire Safety) Order 2005 identified from Fire Risk Assessments	AA	8,024,550	-	1,550,000	3,266,550	1,550,000	1,754,000	1,454,000
7 **Central Heating Installation Programme** Full central heating installation	AA	250,000	-	150,000	-	150,000	50,000	50,000
8 **Boiler Replacements** Boilers, heating controls, gas fires or existing heating systems found to be failing or beyond repair are replaced with high efficiency boilers with improved controls where necessary	AA	430,000	-	130,000	130,000	100,000	100,000	100,000
9 **Stock Condition Survey** To inform a planned programme of structural works	AA	180,000	-	40,000	40,000	40,000	50,000	50,000
10 **Asbestos Management** Management and removal of asbestos found in council dwellings	AA	250,000	-	75,000	75,000	75,000	50,000	50,000
11 **Responsive Capital Repairs** Urgent capital repairs identified in advance of planned capital works	AA	450,000	-	100,000	100,000	150,000	100,000	100,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
ADUR HOMES - HOUSING INVESTMENT PROGRAMME (continued)								
12 Capital Works on Empty Properties Over the course of a year approximately 120 council dwellings become vacant and require capital works before they can be re-let	AA	400,000	-	100,000	100,000	100,000	100,000	100,000
13 Sheltered Accommodation - Community Alarms Systems Replacement of existing community alarm communication/alert system	BR	200,000	-	-	200,000	-	-	-
14 HRA Development Programme The development of new properties for let by Adur Homes.								
ii) Cecil Norris	AA	3,925,000	1,202,480	1,000,000	2,722,520	-	-	-
iii) Albion Street	AA	12,191,000	1,159,670	1,000,000	3,037,070	7,994,260	-	-
iv) Hidden Homes	AA	275,000	102,030	-	172,970	-	-	-
v) Hidden Homes - Future Programme	AA	15,394,500	-	736,700	-	2,000,000	13,394,500	-
vi) Purchase of properties / Contingency) (Funded from borrowing, external funding, S106 receipts and capital receipts)	AA	1,133,000	-	200,000	382,600	750,400	-	-
15 Building Services Vehicle replacements	AA	860,000	-	-	-	68,000	246,000	546,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
16 Professional and Consultancy Services	AA	2,547,000	-	590,000	790,000	557,000	600,000	600,000
TOTAL HOUSING INVESTMENT PROGRAMME		58,368,110	2,464,180	8,436,700	12,353,770	18,955,660	18,994,500	5,600,000
TOTAL		77,242,490	2,464,180	10,331,900	24,450,410	23,781,400	20,470,500	6,076,000

EXECUTIVE MEMBER FOR ENVIRONMENT
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Allotments								
Rolling programme of replacements and improvements (Works to include pathways, old water pipes and fencing)	PR	16,800	-	16,800	-	16,800	-	-
Bereavement Services								
Replacement of one van	KG	12,500	-	-	-	-	12,500	-
Replacement of grounds maintenance equipment and implementation of battery operated equipment to reduce fuel costs and reduce the Council's carbon footprint	KG	26,000	-	-	-	-	12,800	13,200
Car Parks								
Lower Beach Road Car Park - Enhancements (Funded from a WSCC contribution of £143,000, £117,000 S106 receipts and ring-fenced capital receipts)	MP	745,400	711,080	-	34,320	-	-	-
Surface Car Parks - Replacement of pay and display equipment with an upgrade to include a contactless option	JJ	88,000	-	-	-	88,000	-	-
Cemeteries								
Replacement of one operational vehicle (Partnership scheme with Worthing Borough Council. Total cost £28,000)	AN	15,400	-	15,400	15,400	-	-	-
Compliance Service								
Replacement of one vehicle (Partnership scheme with Worthing Borough Council. Total cost £13,000)	AN	5,200	-	-	5,200	-	-	-

EXECUTIVE MEMBER FOR ENVIRONMENT
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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Conservation								
Purchase of land at New Salts Farm, Lancing (£875,000 to be funded from the sale of the Adur Civic Centre)	CC	925,000	-	-	50,000	875,000	-	-
Dog Warden Service								
Replacement of 1 vehicle (Partnership scheme with Worthing Borough Council. Total cost £25,000)	AN	29,000	-	-	12,500	-	-	16,500
Foreshore								
Kingston Beach - Environmental improvements	PR	20,000	-	18,000	-	20,000	-	-
Grounds Maintenance Service								
Replacement of operational vehicles (Partnership scheme with Worthing Borough Council. Total cost £439,500)	AN	206,830	-	-	64,390	9,400	87,200	45,840
Rolling programme of equipment replacements (Partnership scheme with Worthing Borough Council. Total cost £213,670)	PR	85,470	-	14,000	21,470	24,000	20,000	20,000
Leisure Centres								
DDA accessible entrance doors for Southwick Leisure Centre, Lancing Manor Leisure Centre and Wadurs Swimming Pool	KS	33,600	-	-	-	33,600	-	-

EXECUTIVE MEMBER FOR ENVIRONMENT
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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Lancing Manor Leisure Centre								
* Car Park - Vehicle access reconstruction at main entrance and vehicle restriction barriers to the grounds and car park	MP	39,200	-	-	-	-	39,200	-
* External cladding replacement	KS	50,000	-	-	50,000	-	-	-
* Renewal of flat roof area over the entrance hall and replacement of glazing units in the entrance hall	KS	200,000	-	-	-	200,000	-	-
Parks and Open Spaces								
Buckingham Park - Contribution to the replacement of the pavilion (£150,000 funded from S106 receipts)	PR	172,000	-	-	-	172,000	-	-
Buckingham Park - Replacement of fencing, resurfacing of footpaths and other hard landscaping to improve access, including disability access across the site	PR	56,000	-	56,000	56,000	-	-	-
Buckingham Park - Entrance Improvements	MP	16,800	-	-	16,800	-	-	-
Fishersgate Recreation Ground - Car Park resurfacing	MP	140,000	-	140,000	140,000	-	-	-
Infrastructure improvements to the Council's Parks (Improvements to include signage, recycling features, landscape enhancements and improved community facilities to meet Green Flag Award submissions)	PR	75,000	-	-	-	15,000	30,000	30,000

EXECUTIVE MEMBER FOR ENVIRONMENT
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Landscape Adaptations - A series of initiatives designed to help cope with the changing climate. Schemes to include rain gardens, wildfower planting, prairie planting, edible landscapes, rewilding and wildlife habitat creation	PR	250,000	-	-	-	-	125,000	125,000
Outdoor Fitness Equipment								
Buckingham Park / Southwick Recreation Ground	PR	20,000	-	-	20,000	-	-	-
Replacement of trees affected by Ash Dieback	PR	70,000	-	-	-	50,000	10,000	10,000
Signage - Rolling programme of replacements	PR	20,000	-	20,000	-	20,000	-	-
* Southwick Recreation Ground - Resurfacing of hard surfaces	MP	33,500	1,000	-	32,500	-	-	-
Street litter and dog bins replacement programme (Partnership scheme with Worthing Borough Council. Total cost £20,000 p.a.	BM	22,800	-	7,600	7,600	7,600	3,800	3,800
Sustainable landscaping by creating successional bulb planting areas along major gateways into Adur (To reduce mowing, support pollinators and create outstanding visual impacts)	PR	30,000	-	-	-	30,000	-	-
Play Area Improvements								
Adur Memorial Recreation Ground Lancing Manor Recreation Ground	PR	207,300	8,650	100,800	198,650	-	-	-

EXECUTIVE MEMBER FOR ENVIRONMENT
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Replacement of safety surfaces, equipment and perimeter fencing	PR	200,800	-	-	-	100,800	50,000	50,000
Sompting Recreation Ground (Contribution of £50,000 from Sompting BIG Local)	PR	150,800	-	-	150,800	-	-	-
Public Conveniences								
Hand washing units - Replacement	KS	30,000	-	-	30,000	-	-	-
Rolling programme of upgrades and improvements	KS	325,000	-	50,000	45,000	80,000	100,000	100,000
Fort Haven Site Refurbishment		25,000	-	-	25,000	-	-	-
Refuse/Recycling Service								
Provision of trade waste bins (Partnership scheme with Worthing Borough Council. Total cost £25,000 p.a. Funded from a revenue contribution)	TP	22,500	-	-	7,500	-	7,500	7,500
Provision of wheeled bins (Partnership scheme with Worthing Borough Council. Part funded from a revenue contribution)	TP	89,130	-	18,200	27,250	18,200	25,480	18,200
Street Cleansing / Refuse / Recycling Service								
Replacement vehicles (Partnership scheme with Worthing Borough Council. Total cost £2,437,570)	AN	920,150	-	164,850	267,730	138,860	307,440	206,120
Transport Infrastructure								
Contribution to WSCC Widewater Bridge Improvement Scheme (Funded from S106 Contributions)	**JA**	**103,770**	**-**	**-**	**103,770**	**-**	**-**	**-**

EXECUTIVE MEMBER FOR ENVIRONMENT
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Travellers Defences								
Southwick Green	MP	60,000	-	-	60,000	-	-	-
(Provision of gates, bollards and benches)								
Wadurs Swimming Pool								
Expansion of changing facilities	KS	309,110	183,370	-	125,740	-	-	-
(£100,000 funded from S106 receipts)								
(£50,000 funded from Sport England)								
(£40,000 funded from Revenue Contributions)								
* Boiler and plant replacement	KS	189,900	177,890	-	12,010	-	-	-
TOTAL		6,037,960	1,081,990	621,650	1,579,630	1,899,260	830,920	646,160

EXECUTIVE MEMBER FOR HEALTH AND WELLBEING
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Community Centres								
Eastbrook Manor Community Centre - Provision of Multi Use Games Area and Building Fabric Repairs	KS MP	321,050	-	-	321,050	-	-	-
Southwick Community Centre - Replacement of windows to café area	KS	35,000	-	-	-	35,000	-	-
Southwick Community Centre - Replacement of windows to Porter Room and floor replacement	KS	25,000	-	-	-	-	25,000	-
Equalities								
Access Audits required under the Equalities Act	KS	50,000	-	-	-	-	50,000	-
Disability Discrimination Act Improvements - Rolling programme of improvements to Council buildings	KS	63,000	-	16,800	30,000	11,000	11,000	11,000
Public Health								
Asbestos Management - Provision for management and removal of asbestos found in Council buildings	KS	147,210	25,050	16,800	47,160	25,000	25,000	25,000
TOTAL		641,260	25,050	33,600	398,210	71,000	111,000	36,000

EXECUTIVE MEMBER FOR REGENERATION
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Adur Town Centre Public Space Improvements								
Rolling programme of works to improve the environment of Adur District	JM	245,130	-	47,130	95,130	50,000	50,000	50,000
Coast Protection Works								
Shoreham Harbour Walls Project (Part funded from the Governments Growth Deal and the Environment Agency)	CC	6,055,000	3,523,970	-	1,031,030	1,500,000	-	-
Strategic Monitoring Project for the South East Phase 4 (Contribution to the Maritime Authorities Partnership Scheme. Funded by the Environment Agency)	MP	76,720	64,220	12,500	12,500	-	-	-
Land Drainage								
Realignment of the ditch and stabilisation of banks in the vicinity of Larkfield playing field, Lancing	MP	22,400	-	-	-	22,400	-	-
Shoreham Harbour Projects (Approved by the Shoreham Harbour Project Board and funded from Shoreham Harbour Growth Point Grant)	CJ	145,000	-	75,000	85,000	60,000	-	-
Sport and Recreation Facilities in the Community								
S106 Contributions: i) CCTV Cameras at the Sir Robert Woodard Academy ii) Swimming pool cover at the Globe School	JA	5,000	-	-	5,000	-	-	-
TOTAL		6,549,250	3,588,190	134,630	1,228,660	1,632,400	50,000	50,000

EXECUTIVE MEMBER FOR RESOURCES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADC ADUR DISTRICT COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Corporate Buildings								
* Condition Surveys (To provide an assessment of the current condition of the Council's corporate buildings to inform a programme of planned maintenance works)	KS	134,860	33,760	22,400	26,100	25,000	25,000	25,000
Carbon Reduction Schemes General Provision (Invest to Save Schemes)	FI	1,330,000	27,790	-	327,210	325,000	325,000	325,000
Fire Risk Assessment Works (Remedial works identified from Fire Risk Assessment Surveys)	KS	37,500	-	-	-	12,500	12,500	12,500
Leased Out Properties								
* Condition Surveys (To provide an assessment of the current condition of the Council's leased out properties to inform a programme of planned maintenance works)	CC	185,630	-	30,800	44,830	30,800	55,000	55,000
Office Equipment								
Microphone system replacement	SS	14,100	-	-	14,100	-	-	-
Information and Communications Technology								
Corporate ICT hardware and infrastructure replacement programme (Partnership scheme with Worthing Borough Council. Total cost £410,290)	JJ	195,650	-	30,550	54,650	47,000	47,000	47,000

EXECUTIVE MEMBER FOR RESOURCES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

ADUR DISTRICT COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Information and Communications Technology (Cont.)								
Digital Strategy - General Provision (Partnership scheme with Worthing Borough Council. Total cost £1,155,080)	JJ	562,780	-	105,750	386,530	58,750	58,750	58,750
HR and Payroll System - Replacement (Partnership scheme with Worthing Borough Council. Total cost £175,000)	SG	82,250	-	-	82,250	-	-	-
Extending Ultrafast Fibre Network Additional fibre connections on a 30 year lease (Part funded by the Local Enterprise Partnership)	JJ SS	1,754,740 -	97,990	-	272,170	358,570	1,026,010	-
Shoreham Centre								
Replacement of main hall roof	KS	168,000	-	-	-	-	168,000	-
Strategic Property Investments								
Investments in commercial property to generate rental income	CC	81,599,840	38,111,420	50,000,000	23,488,420	20,000,000	-	-
Contingency: Inflation, Fluctuations and Urgent Schemes	SG	637,690	-	119,170	163,170	161,010	200,000	113,510
TOTAL		86,703,040	38,270,960	50,308,670	24,859,430	21,018,630	1,917,260	636,760

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

	Total Estimate £	CAPITAL ESTIMATES					
		Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	**(3)**	**(4)**	**(5)**	**(6)**	**(7)**	**(8)**	**(9)**
BUDGETS							
Executive Member for Customer Services	15,624,320	4,733,630	4,178,600	4,874,130	4,788,300	3,142,390	2,960,000
Executive Member for Digital and Environmental Services	8,667,540	697,530	1,325,950	4,571,430	4,692,570	2,250,750	1,026,690
Executive Member for Health and Wellbeing	222,080	5,080	50,400	279,750	50,000	117,000	50,000
Executive Member for Regeneration	12,444,070	2,649,510	3,935,900	8,821,230	6,177,840	3,269,820	346,900
Executive Member for Resources	2,873,160	81,910	50,576,130	48,825,280	841,750	1,062,500	887,000
	39,831,170	8,167,660	60,066,980	67,371,820	16,550,460	9,842,460	5,270,590
FINANCING							
Capital Grants and Contributions							
Communities and Local Government			750,000	6,034,010	800,000	750,000	750,000
Environment Agency			17,500	217,500	-	-	-
S106 Contributions from Planning Agreements			20,000	243,760	754,120	-	-
Other Contributions			-	1,475,600	3,913,700	681,700	-
Prudential Borrowing			57,920,000	57,160,000	10,868,560	8,252,990	4,436,510
Revenue Contributions and Reserves							
Revenue Contributions			289,080	261,580	214,080	84,080	84,080
Revenue Reserves			70,400	137,730	-	61,690	-
Usable Capital Receipts							
General			1,000,000	1,841,640	-	12,000	-
			60,066,980	67,371,820	16,550,460	9,842,460	5,270,590

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

	CAPITAL ESTIMATES				
	2020/2021		2021/2022	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	(5)	(6)	(7)	(8)	(9)
DETAILED FUNDING					
Capital Grants and Contributions					
Housing, Communities and Local Government					
Better Care Fund					
(Disabled Facilities Grants)	750,000	750,000	800,000	750,000	750,000
Local Enterprise Partnership (Governments Growth Deal)					
(Decoy Farm Site Development)	-	4,477,050	-	-	-
(Extending Ultrafast Fibre Network)	-	109,960	-	-	-
(Portland Road Public Realm Scheme)	-	697,000	-	-	-
	750,000	6,034,010	800,000	750,000	750,000
Environment Agency					
Coast Protection Grant					
(Contribution to the Strategic Monitoring Project for the South East Phase 4)	17,500	17,500	-	-	-
(Worthing Coast Protection - Design and modelling)	-	200,000	-	-	-
	17,500	217,500	-	-	-
S106 and Community Infrastructure Contributions from Planning Agreements					
(Brooklands Park redevelopment S106 and CIL)	-	183,520	-	-	-
(Extending Ultrafast Fibre Network CIL)	-	-	300,000	-	-
(Highdown Gardens - Infrastructure Improvements S106)	-	40,240	-	-	-
(Hillbarn / Rotary Recreation Ground - Refurbishment of changing rooms S106)	20,000	-	13,320	-	-
(Palatine Park - Provision of an artificial football pitch 3G S106 West Durrington)	-	-	340,000	-	-
(Outdoor Fitness Equipment:					
Windsor Lawns S106	-	20,000	-	-	-
(Play Area Improvements: Palatine Park S106)	-	-	100,800	-	-
	20,000	243,760	754,120	-	-

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

	CAPITAL ESTIMATES				
	2020/2021		2021/2022	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	**(5)**	**(6)**	**(7)**	**(8)**	**(9)**
Other Contributions					
Business Rate Pool					
(Extending Ultrafast Fibre Network)	-	-	-	662,500	-
Broadwater Community Centre					
(Contribution to new heating system)	-	-	-	2,000	-
External Funding Bids					
(Active Beach Zone Improvements)	-	-	300,000	-	-
Football Foundation					
(Palatine Park - Provision of an artificial football pitch 3G)	-	-	569,040	-	-
National Lottery Heritage Fund					
(Highdown Gardens - Infrastructure Improvements)	-	788,090	-	-	-
London and Continental Railways Ltd					
(Union Place Development)	-	573,510	-	-	-
Sussex Community Foundation					
(Brooklands Park Redevelopment - New Café)	-	100,000	-	-	-
West Sussex County Council					
(Portland Road Public Realm Scheme)	-	3,000	2,997,000	-	-
Worthing Football Club					
(Contribution towards Palatine Park provision of an artificial football pitch 3G)	-	-	7,500	-	-
Worthing Theatres and Museum Trust					
(Contribution towards Assembly Hall and Richmond Room toilet refurbishment)	-	-	40,160	-	-
(Contribution towards Connaught Theatres toilet refurbishment)	-	11,000	-		
(Contribution towards Museum Display Cabinets)	-	-	-	13,200	-
(Contribution towards Museum roof lights refurbishment)	-	-	-	4,000	-
	-	1,475,600	3,913,700	681,700	-

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

	CAPITAL ESTIMATES				
	2020/2021		2021/2022	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	(5)	(6)	(7)	(8)	(9)
Prudential Borrowing					
Invest to Save Schemes					
(Purchase and installation of 32 new Beach Huts)	-	60,000	285,800	-	-
(Worthing Integrated Care Centre)	-	197,690	-	-	-
(Buckingham Road MSCP - Refurbishment)	-	833,000	1,500,000	-	-
(Foreshore decorative lighting)	-	-	-	35,000	-
(General Provision)	-	-	-	-	74,500
(High Street MSCP - Refurbishment)	3,500,000	-	-	2,700,000	-
(Property Acquisition - Acquisition of emergency or temporary accommodation for the homeless)	2,000,000	2,947,310	1,540,000	2,000,000	2,000,000
(Carbon reduction schemes)	-	409,020	400,000	400,000	400,000
(Strategic Property Investment Fund for investments in commercial property)	50,000,000	47,427,660	-	-	-
General Fund Schemes	2,420,000	5,285,320	7,142,760	3,117,990	1,962,010
	57,920,000	57,160,000	10,868,560	8,252,990	4,436,510
Revenue Contributions and Reserves					
Revenue Contributions					
AWCS Refuse/Recycling Service					
(Provision of wheeled bins and Trade Waste Bins)	19,080	36,580	19,080	19,080	19,080
Corporate Landlords Income Stream					
(Condition surveys of leased out properties)	-	-	-	65,000	65,000
Crematorium Trading Account					
(Crematorium Improvement Scheme repaid from additional income estimated at the rate of £80,000 p.a. over the next 6 years)	80,000	80,000	80,000	-	-
Delivery of Major Projects					
(Development of a digital hub)	140,000	140,000	-	-	-

SUMMARY
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

	CAPITAL ESTIMATES				
	2020/2021		2021/2022	2022/2023	2023/2024
	Original £	Current £	Current £	Draft Estimate £	Future Estimate £
Column Reference (1)	(5)	(6)	(7)	(8)	(9)
DETAILED FUNDING (continued)					
Revenue Contributions and Reserves (Continued)					
Revenue Contributions (Continued)					
Housing Service					
(Empty Properties - Grants and loans to bring empty properties back into use)	50,000	5,000	115,000	-	-
	289,080	261,580	214,080	84,080	84,080
Revenue Reserves					
Capital Expenditure Reserve					
(Brooklands Park redevelopment)	-	29,000	-	-	-
Museum Reserve					
(Museum and Art Gallery - Refurbishment)	-	-	-	61,690	-
Theatres Restoration Levy					
(Worthing Theatres - Capital improvements)	70,400	108,730	-	-	-
	70,400	137,730	-	61,690	-
Usable Capital Receipts					
Affordable Housing	1,000,000	1,724,330	-	-	-
Non Ring-Fenced	-	6,000	-	-	-
Ring-Fenced:					
(Repayable grants and loans to bring empty properties back into use)	-	-	-	12,000	-
(Flexible Use of Capital Receipts)	-	22,510	-	-	-
(Worthing Coast Protection Scheme)	-	88,800	-	-	-
	1,000,000	1,841,640	-	12,000	-

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Affordable Housing								
Grants to Registered Social Landlords for the provision of affordable housing (Funded by Right to Buy Clawback Receipts, Housing Capital Receipts and S106 Receipts)	AA	1,831,900	-	1,000,000	-	1,831,900	-	-
Assembly Hall								
Asbestos removal	KS	12,750	1,780	-	10,970	-	-	-
Balustrade / walkway railing	KS	21,080	-	-	21,080	-	-	-
Curtain replacements	MR	25,000	-	25,000	25,000	-	-	-
Auditorium - Replacement of carpets	KS	20,000	-	-	20,000	-	-	-
Public conveniences - Refurbishment Phase 1 (£25,200 funded from the Theatres Restoration Levy and £40,160 from the Theatres Trust)	KS	201,600	-	201,600	50,200	151,400	-	-
Roof access improvements	KS	25,000	-	-	25,000	-	-	-
Connaught Studio (Ritz)								
Installation of air conditioning	KS	33,000	-	-	33,000	-	-	-
* Renewal of slate roof	KS	150,000	-	-	-	150,000	-	-
Connaught Theatre								
Main auditorium - Installation of a ventilation system (£25,000 funded from Theatres Restoration Levy)	KS	66,080	-	-	66,080	-	-	-

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Refurbishment of public toilets (£39,000 funded from Theatres Restoration Levy and £11,000 from Worthing Theatres and Museum Trust)	KS	92,000	-	-	92,000	-	-	-
Redesign, adaptation and refurbishment of backstage area to include accessible adaptations	KS	80,000	-	-	-	-	80,000	-
Replacement windows	KS	85,000	-	-	-	85,000	-	-
Housing								
Empty property grants and loans to bring empty properties back into use (Funded from a revenue contribution)	BR	220,000	-	50,000	5,000	115,000	50,000	50,000
Housing Development								
Acquisition and development of emergency, interim, temporary accommodation for the homeless (Invest to Save Schemes)	AA							
i) Rowlands Road Site Development		3,810,790	1,841,680	1,000,000	1,969,110	-	-	-
ii) Downview Site Development		4,400,000	2,811,140	1,000,000	1,588,860	-	-	-
iii) Unallocated		5,540,000	-	-	-	1,540,000	2,000,000	2,000,000
Housing Renewal Assistance								
Discretionary Grants								
Home Repair Assistance Grants	BR	256,990	-	70,000	76,990	60,000	60,000	60,000
Mandatory Grants								
Disabled Facilities Grants (Funded by DCLG Better Care Fund)	BR	3,050,000	-	750,000	750,000	800,000	750,000	750,000

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Museum and Art Gallery								
DDA compliant new passenger lift	MR	100,000	-	-	-	-	-	100,000
Redevelopment (£77,000 funded from the Museum Reserve)	MR	104,500	15,310	-	-	-	89,190	-
Replacement of 3 display cases and purchase of additional display cases (Worthing Theatres and Museum Trust Funding £13,200)	MR	64,400	-	32,000	-	-	64,400	-
Roof lights - Refurbishment and uncovering	KS	48,800	-	-	-	-	48,800	-
Pavilion Theatre								
Auditorium - Provision of an internal DDA ramp (Works deferred to future years)	KS	-	-	25,000	-	-	-	-
Auditorium - Replacement fans (Funded from Theatres Restoration Levy)	KS	13,130	-	-	13,130	-	-	-
* Drains - Realignment, relining and refurbishment	KS	25,000	-	25,000	25,000	-	-	-
Provision of ventilation in roof space	KS	20,000	-	-	-	20,000	-	-
Roof access improvements	KS	10,000	-	-	10,000	-	-	-
Sound proofing between café / bar / auditorium (£15,000 funding from Coastal Revival Fund and £16,000 funded from Theatres Restoration Levy)	MR	52,200	44,790	-	7,410	-	-	-

EXECUTIVE MEMBER FOR CUSTOMER SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021		2021/2022	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
				Original £	Current £	Current £		
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Stage Winches - Refurbishment	KS	40,000	14,700	-	25,300	-	-	-
Pavilion Theatre Café - Toilet Refurbishment (Contribution of £20,000 from Worthing Theatres and Museum Trust)	KS	10,000	-	-	-	10,000	-	-
Richmond Room								
* Renewal of partition doors to Richmond Room and bar	KS	25,000	-	-	-	25,000	-	-
* Replacement of high level felted roof covering	KS	64,230	4,230	-	60,000	-	-	-
TOTAL		20,498,450	4,733,630	4,178,600	4,874,130	4,788,300	3,142,390	2,960,000

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

DRAFT

Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Allotments								
Rolling programme of improvements to pipes, paths and fencing which are outside the scope of the self-management agreement and which remain the Council's responsibility	PR	16,800	-	16,800	-	16,800	-	-
Bereavement Services								
Replacement of service van	KG	12,500	-	-	-	-	12,500	-
Replacement of grounds maintenance equipment	KG	39,000	-	-	-	-	19,200	19,800
Brooklands Lake								
* Replacement of failed section of the Brooklands Lake outfall pipe	MP	296,000	-	-	296,000	-	-	-
Brooklands Park								
Redevelopment of Brooklands Park as detailed in the Brooklands Master Plan (Part funded from ring-fenced capital receipts, S106 receipts, CIL receipts and external contributions)	PR	3,177,200	338,910	140,000	847,700	1,990,590	-	-
Cemeteries								
Durrington Cemetery - Improvements i) Lighting, hearing loop upgrades and a music system ii) Catafalque	KG	92,400	-	92,400	92,400	-	-	-
Replacement of 1 vehicle (Partnership scheme with Adur District Council. Total cost £28,000)	AN	12,600	-	12,600	12,600	-	-	-

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Compliance Service								
Replacement of one vehicle (Partnership scheme with Adur District Council. Total cost £13,000)	AN	7,800	-	-	7,800	-	-	-
Crematorium								
New signage to improve vehicle and pedestrian access flow	KG	38,600	-	132,600	38,600	-	-	-
Music and audio system replacement	KG	44,000	-	-	44,000	-	-	-
Provision of a walkway above the cremators to enable maintenance and ventilation to the roof area above the cremators	KS	190,660	18,660	-	172,000	-	-	-
Repairs to flint wall	KS	100,000	-	-	-	-	50,000	50,000
Replacement of cremulator	KG	17,640	230	-	17,410	-	-	-
Replacement of electrical components	KS	72,000	-	-	72,000	-	-	-
Redevelopment of the Children's Garden	KG	50,000	-	-	50,000	-	-	-
Dog Warden Service								
Replacement of 1 vehicle (Partnership scheme with Adur District Council. Total cost £25,000)	AN	29,000	-	-	12,500	-	-	16,500
Field Place								
* Tennis courts - Reconstruction and fence renewal	MP	300,000	-	246,000	300,000	-	-	-

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Grounds Maintenance								
Replacement of vehicles (Partnership scheme with Adur District Council. Total cost £522,120)	AN	315,290	-	-	101,630	14,100	130,800	68,760
Rolling programme of equipment replacements (Partnership scheme with Adur District Council)	PR	128,200	-	21,000	32,200	36,000	30,000	30,000
Highdown Gardens								
Infrastructure improvements to buildings and gardens (External Funding: S106 Receipts £100,000 National Lottery Heritage Fund £869,010 Southdowns National Parks £5,000)	PR	1,181,050	229,240	-	951,810	-	-	-
Hillbarn / Rotary Recreation Ground								
Contribution to new changing rooms / building (Funded from S106 Receipts)	PR	13,320	-	20,000	-	13,320	-	-
Information and Communications Technology								
Corporate ICT hardware and infrastructure replacement programme (Partnership scheme with Adur District Council. Total cost £410,290)	JJ	214,640	-	34,450	55,640	53,000	53,000	53,000
Digital Strategy General Provision (Partnership scheme with Adur District Council. Total cost £1,155,080)	JJ	643,560	-	119,250	444,810	66,250	66,250	66,250

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Extension of Ultrafast Fibre Network Additional fibre connections on a 30 year lease (£358,550 funded by the Local Enterprise Partnership)	JJ	1,978,740	110,490	-	288,830	422,430	1,156,990	-
HR and Payroll System - Replacement (Partnership scheme with Adur District Council. Total cost £175,000)	SG	92,750	-	-	92,750	-	-	-
Match Funding								
Contribution towards Broadwater Green Pavilion Refurbishment	PR	89,600	-	-	-	89,600	-	-
Contribution towards Church House Ground Pavilion Relocation and Refurbishment	PR	150,000	-	-	-	150,000	-	-
Outdoor Fitness Equipment								
Windsor Lawns (Funded from S106 Receipts)	PR	20,000	-	-	20,000	-	-	-
Palatine Park								
Provision of an artificial football pitch (3G) (Funded £569,040 from an external funding bid to the Football Foundation, £340,000 S106 receipts, and a contribution of £7,500 from Worthing Football Club)	BM	916,540	-	-	-	916,540	-	-

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
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WORTHING BOROUGH COUNCIL

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Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Parks and Open Spaces								
Infrastructure improvements to the Council's Parks (Improvements to include signage, recycling features, landscape enhancements and improved community facilities to meet Green Flag Award submissions)	PR	75,000	-	-	-	15,000	30,000	30,000
Landscape Adaptations - A series of initiatives designed to help cope with the changing climate. Schemes to include rain gardens, wildflower planting, prairie planting, edible landscapes, rewilding and wildlife habitat creation	42,030	167,030	-	-	-	-	42,030	125,000
Street litter and dog bins replacement programme (Partnership scheme with Adur District Council. Total cost £20,000 p.a.	TP	37,200	-	12,400	12,400	12,400	6,200	6,200
Provision of Adventure Trails	PR	50,000	-	-	-	50,000	-	-
Replacement of trees affected by Ash Dieback	PR	70,000	-	-	-	50,000	10,000	10,000
Signage - Programme of replacements	PR	20,000	-	20,000	20,000	-	-	-
Sustainable landscaping (Successional bulb planting of areas along major gateways into Adur)	PR	50,000	-	-	-	50,000	-	-
Play Area Improvements								
Palatine Park (Funded from S106 receipts)	PR	100,800	-	-	-	100,800	-	-

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

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Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Play Area Improvements (Continued)								
Replacements of safety surfaces, equipment and perimeter fencing	PR	260,800	-	60,000	60,000	100,800	50,000	50,000
Public Conveniences								
Rolling programme of upgrades and improvements (Sites to be agreed with the Executive Member)	KS	400,000	-	100,000	-	300,000	-	100,000
Refuse / Recycling Service								
Provision of trade waste bins (Partnership scheme with Adur District Council. Total cost £25,000 p.a. Funded from a revenue contribution)	TP	52,500	-	-	17,500	-	17,500	17,500
Provision of wheeled bins (Partnership scheme with Adur District Council. Total cost £50,000 p.a. Part funded from a revenue contribution of £19,080 p.a.)	TP	155,730	-	31,800	47,610	31,800	44,520	31,800
Contribution to fish sculpture waste bin (Total cost £12,160)	PR	2,500	-	-	2,500	-	-	-
Refuse / Recycling / Street Cleansing Service								
Replacement vehicles (Partnership scheme with Adur District Council. Total cost £2,313,610)	AN	1,517,520	-	266,650	420,740	213,140	531,760	351,880

EXECUTIVE MEMBER FOR DIGITAL AND ENVIRONMENTAL SERVICES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Splashpoint Leisure Centre								
Flume replacement	KS	40,000	-	-	40,000	-	-	-
TOTAL		13,238,970	697,530	1,325,950	4,571,430	4,692,570	2,250,750	1,026,690

EXECUTIVE MEMBER FOR HEALTH AND WELLBEING
THREE YEAR CAPITAL INVESTMENT PROGRAMME

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2019 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Broadwater Parish Rooms								
* Replacement of electrics (Distribution board, wiring installation and outlets)	KS	20,000	-	-	-	-	20,000	-
* Replacement of heating system (Contribution of £2,000 from Broadwater Community Centre towards the new heating system)	KS	12,000	-	-	-	-	12,000	-
Equalities								
Disability Discrimination Act Improvements - Provision of minor alterations and improvements to Council properties	KS	140,600	-	33,600	65,600	25,000	25,000	25,000
Improved access onto the beach by the installation of new DDA access ramps and mats, and the provision of accessible adapted wheelchairs	PR	35,000	-	-	-	-	35,000	-
Public Health								
Asbestos removal from Council buildings	KS	289,150	-	16,800	214,150	25,000	25,000	25,000
Town Hall - Removal of asbestos from roof space	KS	5,080	5,080	-	-	-	-	-
TOTAL		501,830	5,080	50,400	279,750	50,000	117,000	50,000

EXECUTIVE MEMBER FOR REGENERATION
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Boundary Signs								
Replacement of existing boundary signs on main entry routes into Worthing and additional signs on the A27	MG	42,000	-	-	42,000	-	-	-
Car Parks								
* Buckingham Road MSCP - Refurbishment	CC	2,333,000	-	-	833,000	1,500,000	-	-
* High Street MSCP - Refurbishment	JJ	2,700,000	-	3,500,000	-	-	2,700,000	-
High Street and Buckingham Road MSCPs Replacement of payment equipment and entry / exit barriers with automatic number plate recognition	JJ	350,000	-	-	-	175,000	175,000	-
MSCPs - Upgrade of payment machines to include contactless facility and bar code readers	JJ	59,250	26,720	-	32,530	-	-	-
Replacement van	AN	17,300	-	-	-	-	-	17,300
Teville Gate MSCP demolition and creation of a surface car park (Funded from LEP Grant)	CC	2,137,370	1,111,150	-	1,026,220	-	-	-
Coast Protection								
Strategic Monitoring Project for the South East Phase 4 (Contribution to the Maritime Authorities Partnership Scheme. Funded by the Environment Agency)	MP	70,450	52,950	17,500	17,500	-	-	-

EXECUTIVE MEMBER FOR REGENERATION
THREE YEAR CAPITAL INVESTMENT PROGRAMME

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Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Worthing Coast Protection Scheme (Design and Modelling. £200,000 funded by the Environment Agency and £88,800 from ring-fenced capital receipts)	MP	500,000	-	-	500,000	-	-	-
Economic Development								
Colonnade House Digital Hub (Acquisition of site to create a digital hub to provide additional flexible workspace for small and start up digital / tech companies. Funded from the revenue budget)	CC	140,000	26,940	140,000	113,060	-	-	-
Decoy Farm - Development of site to provide office space (Funded by Local Enterprise Grant)	CC	4,844,440	367,390	-	4,477,050	-	-	-
Fulbeck Avenue - Development of site to provide new homes	CC	167,010	142,500	-	24,510	-	-	-
Worthing Integrated Care Centre Development on Worthing Town Hall Car Park (Full Business Case)	CC	600,000	402,310	-	197,690	-	-	-
Union Place Site - Development (Funded by external funding)	CC	600,000	26,490	-	573,510	-	-	-
Foreshore Management								
Active Beach Zone Improvements (Funded from external funding)	JM	300,000	-	-	-	300,000	-	-

EXECUTIVE MEMBER FOR REGENERATION
THREE YEAR CAPITAL INVESTMENT PROGRAMME

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Beach Office - Adaptation to create a more interactive space that will include a Visitor Information Centre, and provide a more prominent feature on the promenade Year 1: Business Case	PR	40,000	-	-	-	40,000	-	-
Decorative lighting - Replace lighting centre and Southern Pier Pavilions (Invest to Save Scheme)	KS	35,000	-	-	-	-	35,000	-
* East Beach Walkway - Replacement railings	KS	44,800	19,040	-	25,760	-	-	-
Establishment of a Marine Conservation Zone off Worthing Beach by providing / propagating marine flora e.g. kelp to help support a sustainable fishery off the Worthing Coast	PR	30,000	-	-	-	-	30,000	-
Replacement of foreshore equipment	PR	10,000	-	-	-	-	-	10,000
* Parade lighting columns - structural works	MP	22,400	-	-	-	22,400	-	-
* Promenade - Replacement of festoon lighting with LED units	KS	235,000	-	-	-	235,000	-	-
Purchase and installation of 32 new beach huts between Esplanade Court and and Clarence Court (Invest to Save Scheme)	KS	351,360	5,560	-	60,000	285,800	-	-

EXECUTIVE MEMBER FOR REGENERATION
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Waterwise Garden Refurbishment - Replacement of the deteriorated timber walkway and monolith features with accessible recycled plastic walkways and new monolith features. Refurbishment of signage and incorporation of additional planting to compliment adjusted path layouts	MP	99,820	-	-	-	-	99,820	-
* Worthing Pier - Replacement of timber decking and timber structures to the landing stage	MP	617,600	-	78,400	78,400	89,600	180,000	269,600
Public Realm Improvements								
Portland Road Scheme (£3m funded by WSCC, £697,000 funded by Governments Growth Deal)	AW	3,697,000	-	-	700,000	2,997,000	-	-
Worthing Pier, Southern Pavilion and Seafront Amusements								
* Fire safety compliance works Southern Pavilion Sprinkler System	MP	1,071,500	468,460	200,000	120,000	483,040	-	-
Worthing Town Centre								
Enhancements of public spaces and the improvement of facilities within the Town Centre, including secondary shopping areas	JM	150,000	-	-	-	50,000	50,000	50,000
		21,265,300	2,649,510	3,935,900	8,821,230	6,177,840	3,269,820	346,900

EXECUTIVE MEMBER FOR RESOURCES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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Scheme	Lead Officer	Total Estimate £	CAPITAL ESTIMATES					
			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(8)	(9)	(10)
Admin Buildings								
* Admin Buildings and Assembly Hall - Heating and air conditioning, doors and windows (Preparatory works on costings and consideration of potential smart hubs)	KS	100,000	-	-	-	100,000	-	-
* Portland House - Replacement of boiler and heating upgrade	KS	148,000	-	148,000	148,000	-	-	-
* Portland House - Replacement of building management system	KS	175,000	-	175,000	175,000	-	-	-
* Portland House - Replacement of windows and balcony doors	KS	250,000	-	-	-	-	250,000	-
Corporate Buildings								
* Condition Surveys (To provide an assessment of the current condition of the Council's corporate buildings to inform a programme of planned maintenance works)	KS	301,720	72,930	89,600	123,790	35,000	35,000	35,000
* Fire Risk Assessment Works (Remedial works identified from Fire Risk Assessment Surveys)	KS	37,500	-	-	-	12,500	12,500	12,500
* Leased Out Properties - Condition Surveys (To provide an assessment of the current condition of the Council's leased out properties to inform a programme of planned maintenance works)	CC	265,000	-	45,000	90,000	45,000	65,000	65,000

EXECUTIVE MEMBER FOR RESOURCES
THREE YEAR CAPITAL INVESTMENT PROGRAMME

WORTHING BOROUGH COUNCIL

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			Prior to 1.4.2020 £	2020/2021 Original £	2020/2021 Current £	2021/2022 Current £	2022/2023 Draft Estimate £	2023/2024 Future Estimate £
Column Reference (1)	(2)	(3)	(4)	(5)	(6)	(8)	(9)	(10)
Corporate Buildings (Continued)								
* Montague Street Site - Essential repairs	KS	250,000	6,530	-	243,470	-	-	-
Carbon Reduction Schemes (Invest to Save Schemes)	FI	1,611,470	2,450	-	409,020	400,000	400,000	400,000
Invest to Save Schemes								
General Provision	SG	74,500	-	-	-	-	-	74,500
Office Equipment								
Microphone system - Replacement	SS	15,900	-	-	15,900	-	-	-
Strategic Property Investment								
Investments in commercial property to generate income	CC	47,427,660	-	50,000,000	47,427,660	-	-	-
Flexibility Payments								
Pension Costs	SG	22,510	-	-	22,510	-	-	-
Provision for new schemes arising from the Carbon Reduction Plan or other high priority	SG	149,250	-	-	-	149,250	-	-
Contingency: Inflation, Fluctuations and Urgent Schemes	SG	869,930	-	118,530	169,930	100,000	300,000	300,000
TOTAL		51,698,440	81,910	50,576,130	48,825,280	841,750	1,062,500	887,000

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - CUSTOMER SERVICES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
ADUR HOMES BUILDING SERVICES			
Provision for the replacement of vehicles	192,900	Replacements included in the proposed 2022/23 and 2023/24 Capital Investment Programme	Remove from Reserve List
COMMUNITY ALARM SERVICE			
Purchase of community alarm equipment (Annual provision)	30,000	Provision revised in line with anticipated expenditure	Amend Reserve List
DISABLED FACILITES GRANTS			
Mandatory grants for adaptations to private households (Annual provision)	375,000	Provision revised in line with anticipated expenditure	Amend Reserve List

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
CEMETERIES			
Mill Lane Cemetery - Replacement of boundary fencing	75,000	To provide a safe, secure, long lasting and fit for purpose fence	Add to Reserve List
Lancing and Sompting Cemetery - Hard landscaping of land to be used for the cemetery extension and also installation of a new boundary fence	295,000	To increase the life expectancy of the cemetery.	Add to Reserve List
GROUNDS MAINTENANCE			
Provision for the replacement of vehicles for the joint service (Partnership scheme with Worthing Borough Council. Total cost £188,000)	75,200	Estimate revised	Amend Reserve List
LANCING MANOR LEISURE CENTRE			
Electrical, fire detection and mechanical works	170,500	Works identified from condition survey	Add to Reserve List
Roof covering replacements	200,000	Works identified from condition survey	Add to Reserve List
OPERATIONAL VEHICLES			
Provision for the replacement of vehicles for joint services (Partnership scheme with Worthing Borough Council. Total cost £43,300)	15,220	Estimate revised	Amend Reserve List

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
PARKS AND OPEN SPACES			
Provision of adventure trails	50,000	Council's priorities have been revised	Remove from Reserve List
Vehicular Incursion Prevention Measures including height barriers, provision of bunds, ditches, bollards and gates (Annual provision)	18,480	To replace a number of end of life height barriers and gates, and enhance and improve vehicular incursion measures across the districts parks and open spaces to reduce incursions on Council land lowering community tensions , reduce damage to the Council's reputation and to reduce office and clean up costs after an incursion	Add to Reserve List
PUBLIC CONVIENCES			
Programme of works to improve and upgrade the Council's public conveniences (Annual provision)	100,000	Estimate revised in line with anticipated future expenditure	Amend Reserve List
REFUSE / RECYCLING / STREET CLEANSING SERVICE			
Provision for the replacement of vehicles for the joint service (Partnership scheme with Worthing Borough Council. Total cost £6.251,000)	2,302,574	Estimate revised	Amend Reserve List
SOUTHWICK LEISURE CENTRE			
Replacement of east roof	70,000	Works identified from condition survey	Amend Reserve List

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
Replacement of windows to Porter Room including repairs to floor	25,000	Works included in the proposed 2022/23 Capital Investment Programme	Remove from Reserve List
Replacement floor coverings	N/C	Works identified from condition survey	Add to Reserve List
WADURS SWIMMING POOL			
External joinery repairs	N/C	Works identified from condition survey	Add to Reserve List
Replacement of flat roof coverings	N/C	Works identified from condition survey	Add to Reserve List

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - REGENERATION

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
COAST PROTECTION WORKS Strategic Monitoring Project for the South East Phase 5 Contribution to the partnership scheme between Maritime Authorities (Funded by the Environment Agency)	N/C	Phase 5 works under review and extent of works and costs are currently unknown	Amend Reserve List

ADUR DISTRICT COUNCIL

ADUR DISTRICT COUNCIL - RESOURCES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officers Recommendations
ADMIN BUILDINGS			
Commerce Way			
Replacement of floor coverings, lighting and internal joinery (50% contribution from Worthing Borough Council)	64,000	Works identified from condition survey	Add to Reserve List
Shoreham Centre			
Replacement of main hall roof	168,500	Scheme included in the proposed 2022/23 Capital Investment Programme	Remove from Reserve List
CORPORATE BUILDINGS			
Condition surveys of commercial leased out properties (Annual provision)	55,000	Estimate revised in line with anticipated future expenditure	Amend Reserve List

WORTHING BOROUGH COUNCIL

WORTHING BOROUGH COUNCIL - CUSTOMER SERVICES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
ASSEMBLY HALL			
Building - Repairs to asphalt roof	30,000	Works being undertaken in 2020/21	Remove from Reserve List
Flooring - new carpet and flooring to the main dance area, bar area, bar surround, foyer and reception area	10,000	All works completed apart from bar area flooring. Estimate revised	Amend Reserve List
CONNAUGHT THEATRE			
Redesign, adaptation and refurbishment of the current back stage area	49,200	Works included in the 2022/23 proposed Capital Investment Programme	Remove from Reserve List
Building - Repairs to external brickwork and rendering	27,000	Works completed from revenue budgets	Remove from Reserve List
Flooring replacements, lighting and electrical works	N/C	Works identified from condition survey	Add to Reserve List
MUSEUM AND ART GALLERY			
New Passenger Lift	100,000	Works included in the 2023/24 proposed Capital Investment Programme	Remove from Reserve List
PAVILION THEATRE			
Replace the existing internal aged fluorescent lighting around the perimeter of the main auditorium with new energy efficient LED lighting	20,000	Estimate Revised	Amend Reserve List
Theatre - Improvements to auditorium ventilation	80,000	Works completed in 2020/21	Remove from Reserve List

WORTHING BOROUGH COUNCIL

WORTHING BOROUGH COUNCIL - CUSTOMER SERVICES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
PAVILION THEATRE CAFÉ (DENTON LOUNGE)			
Central Space - Refurbishment	30,500	Works completed from revenue budget	Remove from Reserve List
Public Convenience Refurbishment	65,000	The toilets have been identified as requiring refurbishment	Add to Reserve List
RICHMOND ROOM			
Replacement of suspended ceiling	20,000	The suspended ceiling in the Richmond Room is coming to the end of its life and will need to be replaced	Add to Reserve List
RITZ CINEMA			
Slate Roof - Renewal	71,500	Works included in the 2021/22 Capital Investment Programme	Remove from Reserve List

WORTHING BOROUGH COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
ALLOTMENTS			
Chesswood Allotment Site - Provision of toilet facilities	20,000	External funding bids to be considered by community group	Remove from Reserve List
CEMETERIES			
Broadwater Cemetery Chapel - Structural repairs	N/C	Works identified from condition survey	Add to Reserve List
CREMATORIUM			
Creation of a new entrance for direct cremations	N/C	To create a bespoke entrance to receive the deceased that will offer privacy, dignity and a viable alternative to a chapel service or traditional committal	Add to Reserve List
Demolish existing shed and install a new greenhouse	N/C	The shed has reached the end of its useful life	Add to Reserve List
Floor coverings - replacements in chapels	N/C	The floor coverings are nearing the end of their useful lives	Add to Reserve List
Mechanical and electrical replacements	N/C	Works identified from condition survey	Add to Reserve List
Replacement of gas cremators with electric cremators	N/C	Cremators are coming to the end of their lives, and replacement of existing gas cremators with electric cremators will significantly reduce the Council's carbon emissions	Add to Reserve List
Toilet refurbishment	16,500	Works completed	Remove from Reserve List

WORTHING BOROUGH COUNCIL

WORTHING BOROUGH COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
Vehicle flow improvement Phase 2	72,000	Phase 2 works will relocate the funeral cortege parking, improve the flow of traffic around the car park and introduce a calling system to inform funeral directors when to approach the chapel	Add to Reserve List
Window replacement	44,000	Works completed	Remove from Reserve List
FIELD PLACE MAIN HOUSE			
Replacement of electrics	N/C	Works identified from condition survey	Add to Reserve List
Replacement of floor coverings	N/C	Works identified from condition survey	Add to Reserve List
GROUNDS MAINTENANCE			
Provision for the replacement of vehicles for the joint service (Partnership scheme with Adur District Council. Total cost £188,000)	112,800	Estimate revised	Amend Reserve List
LIDO			
Renewal of hand rails	50,000	Works completed	Remove from Reserve List
OPERATIONAL VEHICLES			
Provision for the replacement of vehicles for the joint services (Partnership scheme with Adur District Council. Total cost £43,300)	28,080	Estimate revised	Amend Reserve List

WORTHING BOROUGH COUNCIL

WORTHING BOROUGH COUNCIL - ENVIRONMENT

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
REFUSE/RECYCLING/STREET CLEANSING SERVICE			
Provision for the replacement of vehicles for the joint service (Partnership scheme with Adur District Council. Total cost £6,251,000)	3,948,426	Estimate Revised	Amend Reserve List
SPLASHPOINT LEISURE CENTRE			
External cladding replacement	N/C	Works identified from condition survey	Add to Reserve List
WORTHING LEISURE CENTRE			
New ceilings, boilers and ventilation	N/C	Works identified from condition survey	Add to Reserve List

WORTHING BOROUGH COUNCIL - HEALTH AND WELLBEING

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
COMMUNITY CENTRES			
East Worthing Community Centre - Replacement boilers and hot water cylinder	N/C	The heating system is reaching the end of its useful life	Add to Reserve List
EQUALITIES			
Disability Discrimination Act Improvements - Provision of minor alterations and improvements to Council properties	25,000	Estimate Revised	Amend Reserve List
HEALTH PROTECTION			
Asbestos removal from Council properties	25,000	Estimate Revised	Amend Reserve List

WORTHING BOROUGH COUNCIL - REGENERATION

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
COAST PROTECTION WORKS			
Strategic Monitoring Project for the South East Phase 5. Contribution to the partnership scheme between Maritime Authorities (Funded by the Environment Agency)	N/C	Phase 5 works under review and extent of works and costs are currently unknown	Amend Reserve List
FORESHORE			
Chalets and Kiosks - Renewal of fronts	80,000	Estimate revised	Amend Reserve List
Sea Wall - Extension westwards of Splash Point	N/C	Costs still to be determined	Amend Reserve List
Splashpoint Rainbow Misting Fountain - Replacement of the failed lighting	28,300	The rainbow lighting element of the fountain needs to be replaced	Add to Reserve List

WORTHING BOROUGH COUNCIL - RESOURCES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
CORPORATE BUILDINGS			
Condition surveys of corporate buildings (Annual provision)	35,000	Estimate Revised	Amend Reserve List
Condition surveys of commercial leased out properties (Annual provision)	65,000	Estimate Revised	Amend Reserve List
PROPERTY MANAGEMENT			
Highdown Gardens Bungalow - Conversion of former staff accommodation	N/C	Works undertaken in 2020/21 as part of the Highdown Gardens infrastructure project	Remove from Reserve List
The Lodge Durrington Cemetery	18,000	Works completed	Remove from Reserve List
Meadow Road Depot - External wall cladding	N/C	Cladding needs to be replaced	Add to Reserve List
Meadow Road Depot - Replacement of downpipe	N/C	Downpipe is reaching the end of its useful life	Add to Reserve List
Meadow Road Depot - Toilet refurbishment	N/C	The toilets have been identified as requiring refurbishment.	Add to Reserve List
TOWN HALL			
Building - Provision of independent electrical metering	14,500	Works being reviewed	Remove from Reserve List
Goods lift - Reactivation	55,000	Works completed	Remove from Reserve List
Roof space - Removal of asbestos and installation of fire separation	N/C	Asbestos is currently contained but needs to be removed in future years	Add to Reserve List

WORTHING BOROUGH COUNCIL - RESOURCES

RESERVE LIST : FUTURE CAPITAL INVESTMENT PROGRAMME : ADDITIONS, AMENDMENTS AND DELETIONS

Scheme	Estimates £	Reason	Officer's Recommendations
Upgrade listed toilets	N/C	Works being reviewed	Remove from Reserve List
PORTLAND HOUSE			
Balconies - Window and door replacements	250,000	Works included in the 2022/23 proposed Capital Investment Programme	Remove from Reserve List
Door and window replacements	126,000	Works included in the 2022/23 proposed Capital Investment Programme	Remove from Reserve List