

WORTHING BUDGET 2020/2021
Summary of Executive Member Portfolios



WORTHING BOROUGH
 COUNCIL

APPENDIX 5

EXECUTIVE PORTFOLIO	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
Digital and Environment	2,991,380	3,003,470
Health and Wellbeing	1,729,230	1,729,360
Customer Services	5,172,460	5,247,690
Leader	802,300	810,290
Regeneration	1,907,660	2,018,520
Resources	2,232,150	795,480
Support Services Depreciation Not Charged To Services	513,700	389,570
NET SERVICE EXPENDITURE	15,348,880	13,994,380
Credit Back Depreciation / Impairments	(3,224,030)	(3,195,320)
Minimum Revenue Provision	1,492,910	2,472,600
	13,617,760	13,271,660
Transfer to / from Reserves	86,250	86,250
Balance Available to Transfer To / (From) Reserves	-	-
Total budget requirement before external support from government	13,704,010	13,357,910
Baseline Funding	(2,649,390)	(2,692,550)
Additional business rate income	(826,340)	(648,590)
Revenue Support Grant	-	-
Levy Surplus	(40,650)	-
Other unfenced grants (New homes bonus)	(1,042,230)	(523,660)
Contribution to/ (from) Collection Fund	9,090	30,920
Amount required from Council Tax	9,154,490	9,524,030
Council Tax Base	38,504.2	39,269.5
Average Band D Council Tax - Worthing Borough	237.78	242.56
% increase	-	2.00%

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
DIRECTOR OF DIGITAL AND RESOURCES		
Head of Business and Technical Services		
Flood Defence	18,820	18,620
Public Conveniences	371,720	373,790
	390,540	392,410
DIRECTOR OF COMMUNITIES		
South Downs Leisure	1,155,380	1,092,390
	1,155,380	1,092,390
Head of Environmental Services		
Allotments	14,090	15,550
Cemeteries	15,420	36,360
Crematorium	(1,650,800)	(1,804,900)
Parks	1,929,850	1,695,500
Abandoned Vehicles	1,800	1,800
Clinical Waste	2,810	(340)
Compliance including Fixed Penalty Notices	(1,850)	-
Recycling	(760,630)	(211,060)
Refuse	1,371,980	1,315,170
Street Cleansing (includes Pest Control and Graffiti)	717,350	678,060
Trade Refuse	(341,290)	(354,540)
Vehicle Workshop	280	210
	1,299,010	1,371,810
Head of Wellbeing		
Dog and Pollution Control	146,450	146,860
	146,450	146,860
TOTAL ENVIRONMENT PORTFOLIO	2,991,380	3,003,470

WORTHING - ENVIRONMENT PORTFOLIO - 2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Transport	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£	£
DIRECTOR FOR DIGITAL AND RESOURCES											
Head of Business and Technical Services											
Flood Defence	-	-	-	-	-	-	-	0	18,620	-	18,620
Public Conveniences	-	-	277,550	-	-	-	(620)	276,930	14,950	81,910	373,790
DIRECTOR OF COMMUNITIES											
South Downs Leisure	96,750	-	244,820	-	-	-	(164,010)	177,560	41,530	873,300	1,092,390
Head of Environmental Services											
Allotments	-	-	15,560	-	-	-	(50)	15,510	-	40	15,550
Cemeteries	-	118,290	135,420	-	14,960	-	(275,070)	(6,400)	23,630	19,130	36,360
Crematorium	248,540	138,830	523,110	10	197,360	-	(3,205,030)	(2,097,180)	211,160	81,120	(1,804,900)
Parks	-	33,920	1,141,790	-	157,650	-	(138,380)	1,194,980	386,220	114,300	1,695,500
Abandoned Vehicles	-	-	-	-	1,800	-	-	1,800	-	-	1,800
Clinical Waste	-	(340)	-	-	-	-	-	(340)	-	-	(340)
Compliance	-	-	-	-	-	-	-	0	-	-	0
Recycling	-	(414,360)	-	-	-	1,400	-	(412,960)	76,650	125,250	(211,060)
Refuse	-	916,910	-	-	-	-	-	916,910	213,850	184,410	1,315,170
Street Cleansing	-	855,220	-	-	-	-	(347,320)	507,900	103,570	66,590	678,060
Trade Refuse	-	322,340	-	-	710,340	-	(1,484,450)	(451,770)	29,510	67,720	(354,540)
Vehicle Workshop	-	-	-	-	-	-	-	0	-	210	210
Head of Wellbeing											
Dog and Pollution Control	-	52,580	-	-	-	-	(3,540)	49,040	93,830	3,990	146,860
	345,290	2,023,390	2,338,250	10	1,082,110	1,400	(5,618,470)	171,980	1,213,520	1,617,970	3,003,470
Percentage Direct Cost	6%	35%	40%	0%	19%	0%					

WORTHING - ENVIRONMENT PORTFOLIO - 2020/2021 - VARIANCE ANALYSIS

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Unavoidable Growth	Savings	Non-MTFP Other Changes	TOTAL BUDGET
DIRECTOR FOR DIGITAL AND RESOURCES	£	£	£	£	£	£	£	£
Head of Business and Technical Services								
Flood Defence	18,820	-	-	-	-	-	(200)	18,620
Public Conveniences	371,720	5,430	-	-	-	(3,720)	360	373,790
DIRECTOR OF COMMUNITIES								
South Downs Leisure	1,155,380	3,650	-	(1,720)	-	-	(64,920)	1,092,390
Head of Environmental Services								
Allotments	14,090	320	-	-	-	3,710	(2,570)	15,550
Cemeteries	15,420	(2,670)	-	14,210	-	-	9,400	36,360
Crematorium	(1,650,800)	(50,160)	-	2,100	-	(129,930)	23,890	(1,804,900)
Parks	1,929,850	20,420	-	41,000	-	5,800	(301,570)	1,695,500
Abandoned Vehicles	1,800	-	-	-	-	-	-	1,800
Clinical Waste	2,810	-	-	-	-	-	(3,150)	(340)
Compliance	(1,850)	(40)	-	-	-	-	1,890	0
Recycling	(760,630)	-	-	-	-	-	549,570	(211,060)
Refuse	1,371,980	-	-	-	-	-	(56,810)	1,315,170
Street Cleansing	717,350	(6,770)	-	-	-	-	(32,520)	678,060
Trade Refuse	(341,290)	(15,180)	-	-	-	-	1,930	(354,540)
Vehicle Workshop	280	-	-	-	-	-	(70)	210
Head of Wellbeing								
Dog and Pollution Control	146,450	(70)	-	-	-	-	480	146,860
	2,991,380	(45,070)	0	55,590	0	(124,140)	125,710	3,003,470

HEALTH AND WELLBEING PORTFOLIO



WORTHING BOROUGH
COUNCIL

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
DIRECTOR OF COMMUNITIES		
Worthing Festival	3,550	3,580
	-	-
	3,550	3,580
Head of Housing		
Housing Standards	152,790	160,240
	152,790	160,240
Head of Wellbeing		
Community Centres & Grants	458,570	460,100
Community Safety	311,960	317,130
Food Safety & Health & Safety	188,570	187,610
Licensing	136,460	126,630
Public Health & Regulation	396,130	392,570
	1,491,690	1,484,040
DIRECTOR OF DIGITAL AND RESOURCES		
Head of Business and Technical Services		
Bus Shelters, Drainage, Footway Lighting	81,200	81,500
	81,200	81,500
TOTAL HEALTH AND WELLBEING PORTFOLIO	1,729,230	1,729,360

WORTHING - HEALTH AND WELLBEING PORTFOLIO - 2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Transport	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£	£
DIRECTOR OF COMMUNITIES											
Worthing Festival	-	-	3,100	-	480	-	-	3,580	-	-	3,580
Head of Housing											
Housing Standards	-	156,490	-	-	1,680	-	(100)	158,070	2,170	-	160,240
Head of Wellbeing											
Community Wellbeing	-	131,860	18,800	-	182,620	-	-	333,280	124,490	2,330	460,100
Community Safety	-	174,870	3,900	-	19,980	-	-	198,750	118,380	-	317,130
Food Safety & Health & Safety	-	7,680	-	-	9,750	-	(3,990)	13,440	174,170	-	187,610
Licensing	-	169,940	-	-	3,930	-	(229,340)	(55,470)	182,100	-	126,630
Public Health & Regulation	-	6,140	-	-	26,070	-	(1,060)	31,150	360,670	750	392,570
DIRECTOR FOR DIGITAL AND RESOURCES											
Head of Business and Technical Services											
Bus Shelters, Drainage, Footway Lighting	-	-	75,230	-	-	-	-	75,230	6,270	-	81,500
	0	646,980	101,030	0	244,510	0	(234,490)	758,030	968,250	3,080	1,729,360
Percentage Direct Cost	0%	65%	10%	0%	25%	0%					

WORTHING - HEALTH AND WELLBEING PORTFOLIO - 2020/2021 - VARIANCE ANALYSIS

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Compensatory savings	Impact of Capital programme	Additional Income	Savings	Non-MTFP Other Changes	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£
DIRECTOR OF COMMUNITIES										
Worthing Festival	3,550	30	-	-	-	-	-	-	-	3,580
Head of Housing										
Housing Standards	152,790	-	-	-	-	-	-	-	7,450	160,240
Head of Wellbeing										
Community Centres & Grants	458,570	870	-	-	-	-	-	-	660	460,100
Community Safety	311,960	80	-	-	-	-	-	(1,240)	6,330	317,130
Food Safety & Health & Safety	188,570	(80)	-	-	-	-	-	-	(880)	187,610
Licensing	136,460	(2,310)	-	-	-	-	-	-	(7,520)	126,630
Public Health & Regulation	396,130	(20)	-	-	-	-	-	-	(3,540)	392,570
DIRECTOR FOR DIGITAL AND RESOURCES										
Head of Business and Technical Services										
Bus Shelters, Drainage, Footway Lighting	81,200	1,330	-	-	-	-	-	-	(1,030)	81,500
	1,729,230	(100)	0	0	0	0	0	(1,240)	1,470	1,729,360

**CUSTOMER SERVICES
PORTFOLIO**



WORTHING BOROUGH
COUNCIL

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
DIRECTOR OF COMMUNITIES		
Head of Housing		
Housing including Homelessness	2,205,040	2,083,270
Housing Strategy	116,320	115,040
	2,321,360	2,198,310
Head of Wellbeing		
Community Centres	2,950	2,920
	2,950	2,920
DIRECTOR OF ECONOMY		
Director of the Economy		
Culture client	-	2,329,230
Head of Business & Technical		
Wedding venue	-	(13,860)
Head of Culture		
Theatres	1,611,870	-
Museums	421,660	-
	2,033,530	2,315,370
DIRECTOR OF DIGITAL AND RESOURCES		
Chief Finance Officer		
Fraud, Verification & Adjudication	33,900	33,900
Head of Revenues and Benefits		
Revenues	246,520	239,470
Benefits	534,200	457,720
	814,620	731,090
TOTAL CUSTOMER SERVICES PORTFOLIO	5,172,460	5,247,690

WORTHING - CUSTOMER SERVICES PORTFOLIO - 2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Transport	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£	£
DIRECTOR OF COMMUNITIES											
Head of Housing											
Housing including Homelessness	-	780,320	123,480	-	2,026,970	15,840	(1,169,890)	1,776,720	306,550	-	2,083,270
Housing Strategy	-	-	-	-	-	-	-	0	115,040	-	115,040
Head of Wellbeing											
Community Centres	-	-	2,750	-	-	-	-	2,750	-	170	2,920
DIRECTOR OF ECONOMY											
Director of the Economy											
Culture client	-	3,830	170,250	-	1,463,200	-	-	1,637,280	349,020	342,930	2,329,230
Head of Business & Technical											
Wedding venue	-	-	-	-	-	-	(13,860)	(13,860)	-	-	(13,860)
Head of Culture											
Theatres	-	-	-	-	-	-	-	0	-	-	0
Museums	-	-	-	-	-	-	-	0	-	-	0
DIRECTOR FOR DIGITAL AND RESOURCES											
Chief Finance Officer											
Fraud, Verification & Adjudication	-	-	-	-	93,900	-	(60,000)	33,900	-	-	33,900
Head of Revenues and Benefits											
Revenues	-	445,820	-	-	93,820	-	(557,370)	(17,730)	257,200	-	239,470
Benefits	-	734,590	-	-	63,370	30,676,010	(31,529,170)	(55,200)	512,920	-	457,720
	0	1,964,560	296,480	0	3,741,260	30,691,850	(33,330,290)	3,363,860	1,540,730	343,100	5,247,690
Percentage Direct Cost	0%	5%	1%	0%	10%	84%					

WORTHING - CUSTOMER SERVICES PORTFOLIO - 2020/2021 - VARIANCE ANALYSIS



WORTHING BOROUGH
COUNCIL

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Additional Income	Savings	Non-MTFP Other Changes	TOTAL BUDGET
	£	£	£	£	£	£	£	£
DIRECTOR OF COMMUNITIES								
Head of Housing								
Housing including Homelessness	2,205,040	35,220	-	98,000	-	(250,800)	(4,190)	2,083,270
Housing Strategy	116,320	-	-	-	-	-	(1,280)	115,040
Head of Wellbeing								
Community Centres	2,950	50	-	-	-	-	(80)	2,920
DIRECTOR OF ECONOMY								
Director of the Economy								
Culture client	100,000	-	-	133,720	-	-	2,095,510	2,329,230
Head of Business & Technical								
Wedding venue	(13,860)	-	-	-	-	-	-	(13,860)
Head of Culture								
Theatres	1,525,730	-	-	-	-	-	(1,525,730)	0
Museums	421,660	-	-	-	-	-	(421,660)	0
DIRECTOR FOR DIGITAL AND RESOURCES								
Chief Finance Officer								
Fraud, Verification & Adjudication	33,900	-	-	-	-	-	-	33,900
Head of Revenues and Benefits								
Revenues	246,520	(8,360)	-	-	-	-	1,310	239,470
Benefits	534,200	(11,150)	-	-	-	-	(65,330)	457,720
	5,172,460	15,760	0	231,720	0	(250,800)	78,550	5,247,690

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
CHIEF EXECUTIVE OFFICE Head of Communications Performance and Scrutiny	£ 210	£ 210
	210	210
DIRECTOR OF COMMUNITIES Head of Wellbeing Democratic Services - Members & Mayoral	447,930	453,380
	447,930	453,380
DIRECTOR OF DIGITAL AND RESOURCES Head of Customer & Digital Elections	354,160	356,700
	354,160	356,700
TOTAL LEADER PORTFOLIO	802,300	810,290

WORTHING - THE LEADER PORTFOLIO - 2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Transport	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£	£
CHIEF EXECUTIVE Head of Communications Performance and Scrutiny	-	-	-	-	210	-	-	210	-	-	210
DIRECTOR OF COMMUNITIES Head of Wellbeing Democratic Services	285,800	133,200	-	1,210	23,530	-	-	443,740	9,640	-	453,380
DIRECTOR OF DIGITAL & RESOURCES Head of Customer & Digital Elections	33,000	135,550	3,000	-	106,760	-	(5,510)	272,800	82,010	1,890	356,700
	318,800	268,750	3,000	1,210	130,500	0	(5,510)	716,750	91,650	1,890	810,290
Percentage Direct Cost	44%	37%	0%	0%	18%	0%					

WORTHING - THE LEADER PORTFOLIO - 2020/2021 - VARIANCE ANALYSIS



WORTHING BOROUGH
COUNCIL

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Additional Income	Savings	Non-MTFP Other Changes	TOTAL BUDGET
	£	£	£	£	£	£	£	£
CHIEF EXECUTIVE								
Head of Communications								
Performance and Scrutiny	210	-	-	-	-	-	-	210
DIRECTOR OF COMMUNITIES								
Head of Wellbeing								
Democratic Services - Members & Mayoral	447,930	5,540	-	-	-	(1,710)	1,620	453,380
DIRECTOR OF DIGITAL & RESOURCES								
Head of Customer & Digital								
Elections	354,160	(40)	-	-	-	-	2,580	356,700
	802,300	5,500	0	0	0	(1,710)	4,200	810,290

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
DIRECTOR OF DIGITAL AND RESOURCES		
Head of Business and Technical Services		
Emergency Planning & Business Continuity	33,770	33,530
Coastal Protection, Street Nameplates, Pedestrian Precincts	146,880	129,360
Seats & Public Clock	13,510	13,780
Energy and Sustainability	44,030	45,150
	238,190	221,820
Head of Customer & Digital Services		
Parking	(1,209,330)	(855,290)
	(1,209,330)	(855,290)
DIRECTOR OF COMMUNITIES		
Head of Environmental Services		
Foreshores	726,960	643,240
	726,960	643,240
DIRECTOR OF ECONOMY		
Grants		
Commit to Culture	78,480	89,330
	78,480	89,330
Head of Planning & Development		
Planning Policy	403,590	410,120
Development Control	859,870	837,980
Building Control	171,700	145,200
	1,435,160	1,393,300
Head of Place & Economy		
Economic Development (including Tourism)	584,450	472,370
	584,450	472,370
Head of Major Projects & Investment		
Major Projects	53,750	53,750
	53,750	53,750
TOTAL REGENERATION PORTFOLIO	1,907,660	2,018,520

WORTHING - REGENERATION PORTFOLIO - 2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Transport	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
DIRECTOR FOR DIGITAL & RESOURCES	£	£	£	£	£	£	£	£	£	£	£
Head of Business and Technical Services											
Emergency Planning & Business Continuity	-	8,380	-	-	-	-	-	8,380	25,150	-	33,530
Coastal Protection, Street Nameplates, P	-	-	106,260	-	4,890	-	(24,750)	86,400	42,960	-	129,360
Seats & Public Clock	-	-	13,780	-	-	-	-	13,780	-	-	13,780
Energy and Sustainability	-	-	-	-	-	-	-	0	45,150	-	45,150
Head of Customer & Digital Services											
Parking	-	397,580	717,880	3,320	176,730	-	(2,921,040)	(1,625,530)	328,150	442,090	(855,290)
DIRECTOR OF COMMUNITIES											
Head of Environmental Services											
Foreshores	-	208,820	410,030	3,680	31,720	-	(462,340)	191,910	239,480	211,850	643,240
DIRECTOR OF ECONOMY											
Grants											
Commit to Culture	89,330	-	-	-	-	-	-	89,330	-	-	89,330
Head of Planning & Development											
Planning Policy	-	7,660	-	-	19,790	-	-	27,450	382,670	-	410,120
Development Control	-	674,710	-	-	50,190	5,380	(522,980)	207,300	623,720	6,960	837,980
Building Control	-	318,430	-	-	4,020	-	(391,710)	(69,260)	214,460	-	145,200
Head of Place & Economy											
Economic Development (including Touris	-	234,720	8,880	-	134,340	-	(100,000)	277,940	194,430	-	472,370
Head of Major Projects & Investment											
Major Projects	-	-	-	-	53,750	-	-	53,750	-	-	53,750
	89,330	1,850,300	1,256,830	7,000	475,430	5,380	(4,422,820)	(738,550)	2,096,170	660,900	2,018,520
Percentage Direct Cost	2%	50%	34%	0%	13%	0%					

WORTHING - REGENERATION PORTFOLIO - 2020/2021 - VARIANCE ANALYSIS



WORTHING BOROUGH
COUNCIL

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Bids for Investment in Services	Impact of Capital programme	Additional Income	Savings	Non-MTFP Other Changes	TOTAL BUDGET
DIRECTOR FOR DIGITAL & RESOURCES	£	£	£	£	£	£	£	£	£	£
Head of Business and Technical Services										
Emergency Planning & Business Continuity	33,770	-	-	-	-	-	-	-	(240)	33,530
Coastal Protection, Street Nameplates, Pedestrian P	146,880	1,610	-	-	-	-	-	-	(19,130)	129,360
Seats & Public Clock	13,510	270	-	-	-	-	-	-	-	13,780
Energy and Sustainability	44,030	-	-	-	-	-	-	-	1,120	45,150
Head of Customer & Digital Services										
Parking	(1,209,330)	(43,980)	-	10,000	-	-	-	(35,000)	423,020	(855,290)
DIRECTOR OF COMMUNITIES										
Head of Environmental Services										
Foreshores	726,960	7,130	-	-	-	-	-	(17,640)	(73,210)	643,240
DIRECTOR OF ECONOMY										
Grants										
Commit to Culture	78,480	-	-	-	-	-	-	-	10,850	89,330
Head of Planning & Development										
Planning Policy	403,590	-	-	-	-	-	-	-	6,530	410,120
Development Control	859,870	(9,910)	-	-	-	-	-	(18,000)	6,020	837,980
Building Control	171,700	(6,760)	-	-	-	-	-	(35,000)	15,260	145,200
Head of Place & Economy										
Economic Development (including Tourism)	584,450	140	-	-	-	-	-	(100,000)	(12,220)	472,370
Head of Major Projects & Investment										
Major Projects	53,750	-	-	-	-	-	-	-	-	53,750
	1,907,660	(51,500)	0	10,000	0	0	0	(205,640)	358,000	2,018,520

RESOURCES PORTFOLIO



WORTHING BOROUGH
COUNCIL

SERVICE	ESTIMATE 2019/2020	ESTIMATE 2020/2021
	£	£
DIRECTOR OF DIGITAL AND RESOURCES		
Head of Business and Technical Services		
Administrative Buildings	(770)	(780)
Meadow Road Depot	(11,200)	80
	(11,970)	(700)
Chief Finance Officer		
Corporate Management	3,311,380	3,212,090
Treasury Management	966,480	2,282,270
	4,277,860	5,494,360
DIRECTOR OF COMMUNITIES		
Head of Environmental Services		
Lido/Pier/Southern Pavillion	165,640	179,960
	165,640	179,960
DIRECTOR OF ECONOMY		
Head of Major Projects & Investment		
Estates - Core Estate & New Investments	(2,205,950)	(4,885,320)
	(2,205,950)	(4,885,320)
Head of Planning & Development		
Land Charges	6,580	7,180
	6,580	7,180
TOTAL RESOURCES PORTFOLIO	2,232,160	795,480

WORTHING - RESOURCES PORTFOLIO -2020/2021 - SUBJECTIVE ANALYSIS

SERVICE / ACTIVITY	Employees	Direct Recharges	Premises	Supplies & Services	Third Party	Income	Service Controlled Budget	Support	Capital Charges	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£
DIRECTOR FOR DIGITAL AND RESOURCES										
Head of Business and Technical Services										
Administrative Buildings	-	-	-	-	-	(780)	(780)	-	-	(780)
Meadow Road Depot	-	20,230	60,370	3,390	80	(103,080)	(19,010)	-	19,090	80
Chief Finance Officer										
Corporate Management	1,956,320	174,730	(50,270)	703,860	-	(144,770)	2,639,870	572,220	-	3,212,090
Treasury Management	-	-	-	262,410	-	(656,250)	(393,840)	650	2,675,460	2,282,270
DIRECTOR OF COMMUNITIES										
Head of Environmental Services										
Lido/Pier/Southern Pavillion	-	-	265,340	5,740	-	(115,720)	155,360	-	24,600	179,960
DIRECTOR OF ECONOMY										
Head of Major Projects & Investment										
Estates - Core Estate & New Investments	-	-	466,150	27,340	-	(5,592,440)	(5,098,950)	45,120	168,510	(4,885,320)
Head of Planning & Development										
Land Charges	-	89,950	-	46,710	-	(187,720)	(51,060)	58,240	-	7,180
	1,956,320	284,910	741,590	1,049,450	80	(6,800,760)	(2,768,410)	676,230	2,887,660	795,480
Percentage Direct Cost	49%	7%	18%	26%	0%					

WORTHING - RESOURCES PORTFOLIO -2020/2021 - VARIANCE ANALYSIS

SERVICE / ACTIVITY	Original Estimate 2019/2020	Inflation	One off - items	Committed Growth	Impact of Capital programme	Additional Income	Savings	Bids for Investment in Services	Non-MTFP Other Changes	TOTAL BUDGET
	£	£	£	£	£	£	£	£	£	£
DIRECTOR FOR DIGITAL AND RESOURCES										
Head of Business and Technical Services										
Administrative Buildings	(770)	(10)	-	-	-	-	-	-	-	(780)
Meadow Road Depot	(11,200)	860	-	-	-	-	-	-	10,420	80
Chief Finance Officer										
Corporate Management	3,311,380	66,540	-	505,000	-	210,640	(839,600)	-	(41,870)	3,212,090
Treasury Management	966,480	-	-	27,500	127,000	(20,000)	348,240	-	833,050	2,282,270
DIRECTOR OF COMMUNITIES										
Head of Environmental Services										
Lido/Pier/Southern Pavillion	165,640	5,120	-	-	-	-	-	-	9,200	179,960
DIRECTOR OF ECONOMY										
Head of Major Projects & Investment										
Estates - Core Estate & New Investments	(2,205,950)	7,820	-	155,000	-	-	(1,148,320)	-	(1,693,870)	(4,885,320)
Head of Planning & Development										
Land Charges	6,580	(3,680)	-	-	-	-	-	-	4,280	7,180
	2,232,160	76,650	0	687,500	127,000	190,640	(1,639,680)	0	(878,790)	795,480